



Agenda for a meeting of the Corporate Overview and Scrutiny Committee to be held on Thursday, 21 March 2019 at 6.00 pm in Committee Room 3 - City Hall, Bradford

Members of the Committee – Councillors

| LABOUR | CONSERVATIVE | LIBERAL DEMOCRAT |
|---|--------------------------------|------------------|
| Azam Duffy Bacon Green Kamran Hussain Watson | Cooke Hargreaves M Smith | J Sunderland |

Alternates:

| LABOUR | CONSERVATIVE | LIBERAL DEMOCRAT |
|---|----------------------|------------------|
| Akhtar Dunbar T Hussain Nazir Thirkill Salam | M Pollard Townend | Ward |

Notes:

- This agenda can be made available in Braille, large print or tape format on request by contacting the Agenda contact shown below.
- The taking of photographs, filming and sound recording of the meeting is allowed except if Councillors vote to exclude the public to discuss confidential matters covered by Schedule 12A of the Local Government Act 1972. Recording activity should be respectful to the conduct of the meeting and behaviour that disrupts the meeting (such as oral commentary) will not be permitted. Anyone attending the meeting who wishes to record or film the meeting's proceedings is advised to liaise with the Agenda Contact who will provide guidance and ensure that any necessary arrangements are in place. Those present who are invited to make spoken contributions to the meeting should be aware that they may be filmed or sound recorded.
- If any further information is required about any item on this agenda, please contact the officer named at the foot of that agenda item.

From:

Parveen Akhtar
City Solicitor
Agenda Contact: Yusuf Partel
Phone: 01274 434579
E-Mail: yusuf.patel@bradford.gov.uk

To:

A. PROCEDURAL ITEMS

1. ALTERNATE MEMBERS (Standing Order 34)

The City Solicitor will report the names of alternate Members who are attending the meeting in place of appointed Members.

2. DISCLOSURES OF INTEREST

(Members Code of Conduct - Part 4A of the Constitution)

To receive disclosures of interests from members and co-opted members on matters to be considered at the meeting. The disclosure must include the nature of the interest.

An interest must also be disclosed in the meeting when it becomes apparent to the member during the meeting.

Notes:

- (1) *Members may remain in the meeting and take part fully in discussion and voting unless the interest is a disclosable pecuniary interest or an interest which the Member feels would call into question their compliance with the wider principles set out in the Code of Conduct. Disclosable pecuniary interests relate to the Member concerned or their spouse/partner.*
- (2) *Members in arrears of Council Tax by more than two months must not vote in decisions on, or which might affect, budget calculations, and must disclose at the meeting that this restriction applies to them. A failure to comply with these requirements is a criminal offence under section 106 of the Local Government Finance Act 1992.*
- (3) *Members are also welcome to disclose interests which are not disclosable pecuniary interests but which they consider should be made in the interest of clarity.*
- (4) *Officers must disclose interests in accordance with Council Standing Order 44.*

3. INSPECTION OF REPORTS AND BACKGROUND PAPERS

(Access to Information Procedure Rules – Part 3B of the Constitution)

Reports and background papers for agenda items may be inspected by contacting the person shown after each agenda item. Certain reports and background papers may be restricted.

Any request to remove the restriction on a report or background paper should be made to the relevant Strategic Director or Assistant Director whose name is shown on the front page of the report.

If that request is refused, there is a right of appeal to this meeting.

Please contact the officer shown below in advance of the meeting if you wish to appeal.

(Yusuf Patel - 01274 434579)

4. REFERRALS TO THE OVERVIEW AND SCRUTINY COMMITTEE

No referrals were made at the time of the publication of this agenda.

B. OVERVIEW AND SCRUTINY ACTIVITIES

5. BREXIT PREPARADENESS - VERBAL UPDATE

Members will receive a verbal update on the Council's preparedness for Brexit. This follows on from the recommendation made by Corporate Overview and Scrutiny on Thursday 14 February 2019.

(Phillip Witcherley – 01274 431241)

6. PROGRESS REPORT ON THE PREVENT STRATEGY IN THE BRADFORD DISTRICT

1 - 18

The Strategic Director Place will submit a report (**Document "AG"**) which outlines the approach to delivering the national Prevent strategy in Bradford district and highlights progress made in the last twelve months against the District Prevent Action Plan.

Recommended –

The Corporate Overview and Scrutiny Committee acknowledge the progress on work undertaken in implementing the Prevent agenda in Bradford and its approach to supporting vulnerable people.

(Ian Day - 01274 433507)

7. PROGRESS REPORT ON PEOPLE CAN 19 - 54

The Strategic Director Place will submit a report (**Document “AH”**) which gives an update on the progress of People Can with information on projects, key outcomes, application of a community development approach and wider linkage to council and partners communication channels.

Recommended –

The Corporate Overview and Scrutiny Committee acknowledges and supports the work undertaking under the People Can programme.

(Mahmood Mohammed - 01274 437399)

8. GAMBLING IN THE BRADFORD DISTRICT 55 - 68

The Strategic Director Place will submit a report (**Document “A”**) which asks Members to consider the prevalence of problem gambling and gambling related harm within the district and development of the Council’s approach to problem gambling.

Recommended –

The views of the Committee on the options set out in Section 4 of this report are requested.

(Tracy McLuckie – 01274 432240)

9. CORPORATE OVERVIEW AND SCRUTINY COMMITTEE - WORK PROGRAMME 2018/19 69 - 84

The Chair of the Corporate Overview and Scrutiny Committee will submit a report (**Document “AJ”**) which sets out the Corporate Overview and Scrutiny Committee work programme for 2018/19.

Recommended –

- (1) That members consider and comment on the areas of work included in the work programme.**
- (2) That members consider any detailed scrutiny reviews that they may wish to conduct.**

(Mustansir Butt - 01274 432574)

**Report of the Strategic Director of Place to the
meeting of Corporate Overview and Scrutiny
Committee to be held on 21st March 2019**

AG

Subject:

**PROGRESS REPORT ON THE PREVENT STRATEGY IN THE BRADFORD
DISTRICT**

Summary statement:

This report outlines the approach to delivering the national Prevent strategy in Bradford district and highlights progress made in the last twelve months against the District Prevent Action Plan

Steve Hartley
Strategic Director – Place

Portfolio:
Safer and Stronger Communities

Report Contact: Ian Day
Phone: (01274) 433507
E-mail: ian.day@bradford.gov.uk

Overview & Scrutiny Area:
Corporate

1. SUMMARY

This report outlines the approach to delivering the national Prevent strategy in Bradford district and highlights progress made in the last twelve months against the District Prevent Action Plan

2. BACKGROUND

- 2.1 On 22nd March 2018 the Corporate Overview and Scrutiny Committee in 2018 resolved that the progress on work undertaken in implementing the Prevent agenda in Bradford and its approach to supporting vulnerable people be acknowledged. That all Ward Councillors be informed of project work taking place in their wards before it takes place and that a progress report be presented in 12 months in relation to Bradford's new updated Prevent Programme.
- 2.2 Prevent is a distinct part of the Government's Counter Terrorism Strategy CONTEST. It focuses on early intervention through strategies which reduce the likelihood of individuals supporting a violent extremist ideology or becoming terrorists. The aim of the *Prevent* strategy is to reduce the threat to the UK from all forms of terrorism by stopping people becoming terrorists or supporting terrorism.
- 2.3 In 2017 the UK was subject to five terrorist attacks in London and Manchester which killed 36 innocent victims and injured many more. In the twelve months following the Westminster attack the police and security services thwarted a further 12 Islamist terror plots. Over the same period, police were able to prevent a further four extreme right wing inspired plots. The terrorist threat is rapidly evolving, with much radicalisation taking place online. 'Low tech' attacks involving vehicles and knives are quicker to plan and deliver. The threat does not just come from organised terror groups but from 'lone actors' who, motivated by hate ideologies, work independently to carry out attacks.
- 2.4 Following the 2017 attacks, the Government ordered an independent review of the Counter Terrorism Strategy CONTEST of which the Prevent strategy is a part. The review found CONTEST to be well-organised and comprehensive. However, the review prompted a number of key changes, designed to disrupt terrorist threats in the UK earlier, to take account of the scale of the threat and the speed at which plots are now developing. Many of these changes were incorporated into the Counter Terrorism and Border Security Act 2019, which has recently received royal assent Parliament.
- 2.5 The Act streamlines the process for referring an individual thought to be at risk of being drawn into terrorism under the Prevent programme to a Channel panel so that they can get the help and support needed to turn them away from radicalisation. In addition, new programmes to rehabilitate offenders under the Terrorism Act, re-enforcing safeguarding at the heart of Prevent and an enhanced response to the growing threat from far right extremism have all come out of the review.

- 2.6 The extreme far right is successfully tapping into political dis-engagement in society with a narrative of 'betrayal' and 'traitors' often focusing on MPs. There is a continued increase in internationalisation of ideas, tactics, money and collaborative working with the adoption of the 'free speech' narrative enabling the far right to deflect from their own extremism and attract a more mainstream audience. The far right has not gained significant traction in the district though individuals can be vulnerable to the on-line narrative.
- 2.7 Around 900 people of national security concern travelled from the UK to engage in the conflict in Syria and Iraq. Of these, approximately 20% have been killed in that conflict, and around 40% have returned to the UK. The vast majority of those returned are deemed to be of low security concern. It is assessed that many of the most dangerous individuals remain in Syria. The Home Secretary has made it clear that he will use all legal powers available to prevent the return to the UK of those who have travelled to support terrorist organisations abroad.

3.0 **OTHER CONSIDERATIONS**

- 3.1 The Government has announced an Independent Review of the national Prevent programme which will commence by 12th August 2019 and report within 12 months of commencement. Critics have been calling for the review for some time. Due to the wide range of propaganda around the Prevent, the independent scrutiny is to be welcomed.
- 3.2 Bradford Council and partners have always sought to tailor the Prevent programme to the needs of the District's communities, providing grass roots projects to help build resilience and to ensure support is offered to vulnerable people. We have made significant efforts to engage both communities and elected members to build awareness of the programme and this has been welcomed by all.

3.3 **PREVENT IN BRADFORD DISTRICT**

Prevent Peer Review

- 3.3.1 In January 2018, Bradford Council became one of the first Prevent priority local authority areas to undertake the Home Office led Prevent peer review. The review looked at the Council's leadership and comprised interviews with over 30 key personnel across agencies, reviews of documentation and a community meeting.
- 3.3.2 The Peer Review Team assessment is that Bradford is generally delivering Prevent to a high standard. The team observed a range of innovative practice, strong partnership working and demonstrable leadership. Key strengths included:
- A strong appetite to succeed in this agenda
 - Partners having a good understanding of local risk and threat in Bradford
 - Many examples of excellent delivery in partnership at all levels
 - The Safeguarding narrative is prevalent and has a positive impact on communications and engagement
- 3.3.3 The Review Team also made a range of recommendations for improvement including:
- Improvements to Channel processes
 - More focused performance management
 - Greater effort to communicate the successes of the local Prevent programme

- Continued efforts on engaging women and detached youth work

3.3.4 As a result the CONTEST Board agreed a twelve month plan to deliver on the recommendations of the review. The completed plan was approved at the CONTEST Board in January 2019 and has been submitted to the Home Office.

Bradford Prevent Delivery

3.3.5 The programme in Bradford has been made transparent with local Prevent Delivery Plans being made available to the public. There has also been significant engagement with the local democratic framework via regular reports to the Corporate Overview and Scrutiny Committee.

3.3.6 Elected members have been positive in attending Prevent training sessions in the district. This not only allows for elected members to contribute ideas on delivering Prevent but enables them to take a greater community leadership role and adds transparency and accountability to the local agenda. To date 41 elected members have attended training/awareness sessions with a further session planned in June 2019.

3.3.7 A series of community roundtable events are planned in 2019 and will be delivered to community audiences from across the district. This has proved a successful way to engage at a grass roots level. There are many misconceptions around Prevent and this provides a forum for community members to hear what actual delivery looks like on the ground.

3.3.8 Under the Prevent strategy the local authority and partners develop projects to reduce the risk of people becoming involved in terrorist activity. Funding for this work increased substantially in 2018/19 to £366,000 (from £142,000 in 2017/18). The full list of funded projects can be found at Appendix A. Most projects focus on education and in building resilience to extremist hate narratives. Some of the key work is listed below:

- **Mothers Against Radicalisation:** A six module programme is delivered to educate and support mothers on understanding the digital world and its impact and danger, safeguarding children and young people from online grooming and radicalisation. Mothers will also be equipped with the knowledge of the signs and symptoms of radicalisation and how to challenge and seek support. Over 70 women of different backgrounds have taken part in the programme this year with excellent feedback and a ripple effect into communities.
- **Bradford Hate Crime Alliance:** This project has been well regarded in the Prevent Peer Review and is centred on supporting individuals at risk of radicalisation through one to one mentoring and support. Encouraging critical thinking and linking individuals to appropriate support the project will work with 20 individual referrals on a regular one to one basis, 400 parents and 1,100 pupils through presentations at schools.
- **FutureProof – UK Youth:** The project up-skills youth workers to better support young people to stay safe, cope with uncertainty and build the life skills needed to engage with education, volunteering and employment. Youth workers will also be supported with identifying health and safety, safeguarding, grooming and radicalisation risks helping keep young people safe. 11 Youth Workers will deliver bespoke sessions to 110 young people across the district.

3.3.9 From the outset Bradford Council has prioritised education as one of the key foundation stones in the battle against extremism. The internet, and social media specifically, has opened up new ways to promote extremism and online radicalisation is identified as an area for priority response. In addition to the education projects listed below, the Prevent Education Officer has delivered a range of lessons which develop critical thought, understanding of citizenship, supporting tolerance and providing counter narrative to extremist ideologies to over 16,000 school students in the last twelve months:

- **Parentzone:** The Resilient Families Programme is an open access online training course, with support materials for parents, designed to explain the process of radicalisation, including what makes children vulnerable and how to prevent and respond to the risks of extremist messages. It targeted parents who are concerned and want to protect their children proactively. The programme has reached students and parents through engaging with 20 local schools.
- **Peace Foundation - Think Residential:** A leadership project for 14-16 year old pupils that gives them the skills to manage conflict in a peaceful way. The programme equips them to THINK critically and confidently about their place in society. In the process they develop skills, knowledge, and understanding around core values and beliefs allowing them to play a positive role in managing conflict at school.
- **Brave:** The project has delivered workshops to 12-18 year old pupils to identify the similarities between gang involvement, extremism and radicalisation. The workshop covered topics such as dispelling the myths of gang life and how young people can be resilient to violent extremism by linking to Far Right and Daesh examples and looking at recruiter techniques. The programme has been delivered to 6000 students in fifteen district secondary schools.

3.3.10 A key part of the Prevent strategy is the “Channel” safeguarding scheme. The local authority leads a panel of safeguarding professionals including police, social workers, NHS staff, schools and the justice system to identify those at risk of being drawn into terrorism, assess what the risk might be and then develop tailored support for those referred to them. This could range from mentoring to things like confidence building, managing stress or drug and alcohol programmes. Participation in Channel is voluntary.

3.3.11 Following the Peer review recommendations a ‘quality assurance’ assessment was made of our Channel processes in October 2018, involving peers from Manchester and Calderdale along with local safeguarding partners. This assessment found our Channel systems to be in order and made a number of recommendations which have proved useful as we seek to make continuous improvements.

3.3.12 Of the 394 individuals nationally who received Channel support, 179 (45%) were referred for concerns related to Islamist extremism and 174 (44%) were referred for concerns related to the right wing extremism. There was a 36% increase in the number of referrals for concerns related to right wing extremism in 2017/18 (1,312) when compared with 2016/17 (968), continuing the upward trend seen since 2015/16.

3.3.13 To support understanding of safeguarding processes and to help increase confidence in staff to recognise, respond and, where appropriate, to refer concerns around extremism, training is available to staff through the ‘Workshop to Raise Awareness of Prevent’ (WRAP). Using actual UK case studies of extreme right-wing and Daesh extremism, the course explores factors which may contribute

to an individual's susceptibility to a terrorist ideology. Feedback strongly indicate that WRAP is an easy to understand and non-alarmist method of raising awareness of Prevent. To date, over 20,000 staff in the District have received WRAP training.

- 3.3.14 The Prevent team across the Police and Council have developed a network of 'Prevent Champions' who will lead on the safeguarding function and be kept informed of current patterns of extremism. To date the network is functioning in Bradford Police and across schools. Training is currently being delivered in BMDC Adult Services to develop the network there and this will proceed to other areas of the Council.
- 3.3.15 The Council has developed an 'external speaker' policy around ensuring that any speakers on Council premises do not contravene the council's equal opportunities policies, incite racial or religious hatred or incite violence. This has been approved at CONTEST Board in October 2018.
- 3.3.16 The Prevent team has led a 'Digital Safeguarding' group which has set out the wide range of safeguarding risks online which exist for anyone with an on-line presence. We are seeking funding to develop a local platform that will provide up to date support and community safety advice for district residents needing guidance. It relates to a wide range of risks covering radicalisation but also sexual exploitation, fraud and extortion, mental health, privacy issues, gaming and mis-information
- 3.3.17 Guidance is being prepared for places of worship to support them in minimising safeguarding risks and keeping congregations safe. This will include advice on what to do if contacted by a far right group, how to respond to hate crime and where to access community safety support.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 There are no direct costs attributable to Bradford Council in relation to the engagement of the Prevent Coordination function.
- 4.2 A central government grant of £520,000 was made to Bradford Council in 2018/19 to fund Prevent work in the District. Of this £154,000 is supporting relevant posts, and their on-costs, including a Local Authority Prevent Co-ordinator, Prevent Engagement Officer, Prevent Education Officer and Administrative support for the delivery of Prevent work. The remainder of the funding supports delivery of projects which contribute to delivering key Prevent objectives in the District. Bradford has secured funding to deliver eleven projects in 2018/19 at a total cost of £366,000 (see Appendix A).
- 4.3 Partners across health, education, probation and the Police have dedicated resources to ensuring that safeguarding processes are in place and where appropriate, that education services seek to steer people away from extremism and towards a more cohesive society

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

- 5.1 Governance - Local delivery of the strategy is overseen through the Bradford CONTEST governance mechanism, see (appendix two). The structure involves partnership at all levels with a range of agencies needed to ensure that we

successfully deliver CONTEST in Bradford and the Prevent Strategy within this.

- 5.2 Following a review the structure has been amended this year with the CONTEST Gold and Silver group merging to form a CONTEST Board which provides strategic lead to the work in the District as well as operational direction. Both these groups rely on the input of strategic partners. Partners should be commended for the commitment and resources they have dedicated to making this structure an effective one.
- 5.3 Two strands of the CONTEST Strategy Protect and Prepare deal with emergency planning, civil contingencies and business continuity. Separate plans are in place for the delivery of this work
- 5.4 Links with CONTEST governance and the Council's Safer Communities Partnership have been strengthened with an annual report being delivered and a new performance framework agreed.

6. LEGAL APPRAISAL

- 6.1 The Counter Terrorism and Security Act 2015 puts the Prevent programme on a statutory footing and makes delivering the Channel scheme a legal requirement. Specifically, the Act:
 - Creates a new duty on certain bodies to have due regard to the need to prevent people from being drawn into terrorism. The duty will apply to bodies including local authorities, the police, prisons, providers of probation services, schools, colleges, and universities.
 - Allows the Secretary of State to issue guidance to those bodies on how the duty should be fulfilled.
 - Gives the Secretary of State power to direct a body to take certain action, which would be used to enforce compliance where the Secretary of State is satisfied that the body has failed to discharge the duty.
- 6.2 The Channel scheme being statutory has:
 - required local authorities to ensure a multi-agency panel exists and chair the panel;
 - required the panel to develop a support plan for accepted cases and signpost to other support where cases are not accepted;
 - ensured consent is sought prior to support being provided;
 - placed a duty to cooperate on panel partners;
 - required partners to pay due regard to guidance issued by the Secretary of State; and
 - allowed the Secretary of State to indemnify intervention providers that provide ideological/ theological support for the Channel programme.
- 6.3 The Counter Terrorism and Border Security Act 2019 enables local authorities, in addition to the police, to refer an individual at risk of being drawn into terrorism for discussion at a Channel panel. At the moment, this power is only available to the police. To achieve this change, the Act amends sections 36 and 38 of the Counter Terrorism and Security Act 2015.

7.0 OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

7.1.1 Despite the increased emphasis on far right extremism, the Government believes the main threat to UK is through terrorism inspired by Daesh or groups with a similar ideology.

7.1.2 Threat conditions can change very quickly but the context which shapes Prevent delivery is focused where risk actually exists. This is evidence based and not influenced by propaganda or media reporting but using the information that is available across agencies.

7.1.3 Partners across Bradford District work hard to engage communities in Safeguarding whilst at all times ensuring that any actions are in line with equality and diversity policies.

7.2 SUSTAINABILITY IMPLICATIONS

There are no sustainability implications apparent.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

There are no Greenhouse Gas implications apparent

7.4 COMMUNITY SAFETY IMPLICATIONS

7.4.1 The Prevent Strategy for Bradford District is central to reducing the threat of terrorism and extremism through a partnership structure engaging a wide range of agencies including West Yorkshire Police

7.4.2 Prevent sits within the context of the District's Community Safety Plan and reports periodically to the District's Safer Communities Partnership. Tackling the threat to community safety and harmony is central to Prevent delivery in the district.

7.4.3 It is now proposed that an annual report will be presented on the work of Prevent to the Safer Communities Partnership.

7.5 HUMAN RIGHTS ACT

7.5.1 Terrorism has an impact on human rights, in particular the rights to life, freedom, respect and expression. Terrorist acts can destabilise Governments, undermine civil society, jeopardise peace and security, threaten social and economic development, and can affect the strength and resilience of our communities.

7.5.2 The Prevent Strategy provides a means for developing our partnership arrangements and ensuring we build resilience in the community and put in place effective counter terrorism measures.

7.6 TRADE UNION

There are no trade union implications apparent

7.7 WARD IMPLICATIONS

The nature of patterns of extremism in the District mean that over time risk will vary across the district, whether this is extreme right wing, Islamist or other. This will impact on the levels of engagement required to mitigate any emergence of extremism and can change. Prevent work, however, does take place widely across the district, for example, through education programmes in schools.

8. NOT FOR PUBLICATION DOCUMENTS

None.

9. OPTIONS

Corporate Overview and Scrutiny Committee to consider the delivery of Prevent Work across Bradford district and make any recommendations for further consideration

10. RECOMMENDATIONS

- 10.1 The Corporate Overview and Scrutiny Committee acknowledge the progress on work undertaken in implementing the Prevent agenda in Bradford and its approach to supporting vulnerable people.

11. APPENDICES

- 11.2 Appendix one – Prevent Projects delivered in 2018-19
- 11.3 Appendix two – Bradford CONTEST Governance Chart

12. BACKGROUND DOCUMENTS

- 12.1 Corporate Overview & Scrutiny Committee, 22nd March 2018

This page is intentionally left blank

Prevent Projects 2018/19

| Organisation | Project Name | Description | Key Deliverables | Outcomes | Total Number of Participants | Total Number of Workshops/ sessions requested | Cost |
|------------------|-----------------------------|---|---|--|------------------------------|---|---------|
| Peace Museum | Choices | Using WW1 as the focus of an exhibition, pupils explore what courage means, how decisions are made and discover those who joined up to serve their country and those who spoke out for peace in times of conflict. The workshop examines British Values and considers how a positive contribution can be made to the world through peaceful means. There are themed discussions on issues such as terrorism, religious and far right extremism, and how to respond to current events. | 40 workshops will be delivered where pupils explore what courage means, how decisions are made and discover those who joined up to serve their country and those who spoke out for peace in times of conflict. The workshop examines British Values and considers how a positive contribution can be made to the world through peaceful means. There are themed discussions on issues such as terrorism, religious and far right extremism, and how to respond to current events. | The project will help to build the critical thinking skills of young people and understand the principles of British Values and peaceful dialogue. | 1200 | 40 | £25,000 |
| Peace Foundation | Think Residential & Think + | A leadership project for KS4 pupils that gives them the skills to manage conflict in a peaceful way. Pupils develop critical thinking, conflict resolution and self awareness skills through 2x2 day residential. Pupils finish the course as developed leaders who can challenge prejudice constructively, counter extreme ideas and rhetoric, and promote alternative narratives. | Pupils develop critical thinking, conflict resolution and self awareness skills through 2x2 day residential | Pupils will develop critical thinking skills, conflict resolution and self awareness skills. Pupils finish the course as developed leaders who can challenge prejudice constructively, counter extreme ideas and rhetoric, and promote alternative narratives. | 40 | 4 | £26,230 |
| St Giles Trust | BRAVE | A project that identifies the similarities between gang involvement, extremism and radicalisation. The project dispels the myths of gang life and how young people are exploited and groomed and links this to safeguarding against violent | Two workshops, suitable for KS2- 5, that identify the similarities between gang involvement, extremism and radicalisation. The first workshop dispels the myths of gang life and how young people are exploited and groomed. The | Young people will gain a better understanding the dangers and processes of violent, extremist and terrorist organisations and the tools they can use to avoid recruitment and exploitation. | 6000 | 30 | £21,000 |

| | | | | | | | |
|------------------------------|--|---|--|---|------|-----|---------|
| | | extremism by linking to Far Right and Daesh examples. | second links this to safeguarding against violent extremism by linking to Far Right and Daesh examples and looks at recruiter techniques, risks, vulnerabilities and practical action. | | | | |
| Empowering Minds | Supplementary Schools Against Radicalisation | An anti-radicalisation and extremism training programme with madrassa teachers and students that builds on the link between Madrassah and Secondary school. The work ensures a consistent approach to the counter narrative and increases understanding of radicalisation by increasing the knowledge and awareness of the causes and signs of radicalisation and the appropriate support and actions to take. | The project will deliver sessions to 25 mosques/ madrassas with up to 20 pupils per class and separate sessions for teachers in groups of 10. The project will twin with 5 high schools and thus include further 10 sessions with various classes attended by the supplementary school. | This project encourages critical thinking when religious texts and traditions are used and to check authentic sources and interpretations and will use theological examples to dispel extremist narratives | 500 | 35 | £25,000 |
| Bradford Hate Crime Alliance | Bradford Community Support | The project will deliver support to referrals on a one to one basis and partner with Sharing Voices for dedicated help for those that have mental health needs. Current support will continue with theological resilience and radicalisation through social media. A new element to the project will introduce training for BCHA and other frontline professional staff on radicalisation, making referrals and the Prevent Strategy. | 20 Individual referrals, 400 parents in groups of up to 20, and 10 schools to have presentations with 1,000 pupils benefiting. 100 professional benefiting from Prevent training on channel and referral of cases. | The project will encourage critical thinking and support individuals with conflicted thoughts to consider their views in light of the counter narratives. The one to one mentoring will allow the building of trust and confidence of vulnerable individuals. | 1520 | 195 | £75,000 |
| KIKIT | Pathwayz | The KIKIT Pathwayz project aims to safeguard individuals and communities by tackling the interlinked issues of radicalisation, substance misuse and cross vulnerabilities through a holistic programme of support that targets hard to reach people at risk. | 1) The development and maintenance of referral pathways between multi agency and risk assessment processes such as Channel, 2) The establishment of 42 Recovery Hubs/Centre's in faith based institutions and community organisations. 3) Raise awareness of Channel amongst Mosques and community organisations | Outcome 1-The development and maintenance of new referral pathways between community; multi agency and risk assessment processes such as Channel. Outcome 2: The establishment of Recovery Centre's in 35 faith based institutions and 7 community grass root organizations across the city. Outcome 3: Reduced vulnerabilities and thus reduced risk of grievances | 160 | 100 | £60,000 |

| | | | | | | | |
|------------------|--------------------------------|--|--|---|--------------------------------------|---|---------|
| | | | <p>working with Muslim young people via consultation and the development of a minimum of 35 internal referral hubs within key Mosques in the areas mentioned above and a further 7 amongst grass roots community organisations.</p> <p>4) Reducing vulnerabilities and thus reducing the risk of grievances transforming into criminal behaviour.</p> | transforming into criminal behaviour. | | | |
| Empowering Minds | Mothers Against Radicalisation | <p>The project will empower mothers to stand against Radicalisation and Grooming. Support mothers to understand the digital world its impact and dangers on inquisitive minds. Safeguard children and young people on line from Radicalisation and Grooming. Equip mothers with the knowledge of signs and symptoms of Radicalisation and on line grooming, address and implant how to challenge and address this.</p> | 6 courses will be delivered that each last six weeks | The project will equip mothers with the knowledge of the signs and symptoms of Radicalisation and online grooming, address and implant how to challenge and address this. | 105 | 36 | £25,000 |
| UK Youth | FuturePro of | <p>Our activity is designed around four key focus areas set out in the UK Youth Social Development Journey framework; get involved, grow and learn, give back and gain independence. This approach is based on a foundation of positive relationships, voluntary participation, equality and empowerment.</p> <ul style="list-style-type: none"> • Social Engagement (get involved) – encouraging young people to take part • Social Learning (grow and learn)– teaching life skills in a fun way • Social Action (give back) – testing life skills to support the community • Social Leadership (gain independence) – using life skills to access training & employment | <p>Through training, we will upskill youth workers to better support young people to stay safe, cope with uncertainty and build the life skills needed to engage with education, volunteering and employment. Youth workers will also be supported with identifying health and safety, safeguarding, grooming and radicalisation risks to help keep young people safe.</p> <p>By coming together for the training, youth workers will build a supportive peer network. We will develop knowledge sharing between this network to further support them with the skills required to deal with the challenges they face in delivering youth services in the</p> | <p>The aim of this project is first and foremost to equip young people to navigate an increasingly complex world (both online and offline) safely, with a particular focus on young people from disadvantaged backgrounds who are less likely to receive this support elsewhere and those who are particularly vulnerable to engaging in extremism or radicalisation; for example those that feel isolated and lack a sense of identity, belonging and acceptance in society, those with low aspirations and those with a lack of empowerment.</p> <p>As an organisation we use an outcomes framework that identifies seven foundational areas of a young person's life skills that we seek to facilitate: self-confidence, motivation,</p> | 11 Youth Workers 110 young people | 1.5 days training for youth workers who then reach out and support around 10 - 20 young people each to get through the accredited | £49,057 |

| | | | | | | | |
|-------------|--------------------|--|--|---|------|----|---------|
| | | | <p>face of complexity. We include in our training an element of 'self safeguarding' for youth workers to ensure that as they provide support to others, they also look out for their own emotional wellbeing and personal safety.</p> <p>We will provide youth workers with a selection of sessions that they can use with their young people, tailored to local risk and the specific needs of their groups, with a focus on topics such as equality, identity, social media, emotional wellbeing, and relationships. On returning to their settings, youth workers will put 20 young people through the FutureProof personal development programme to achieve an ASDAN accredited Youth Achievement Award.</p> | <p>receptiveness, self-awareness, resilience, communication and personal responsibility.</p> <p>For this programme we complement these outcomes with skills and knowledge specific to the programme across the strands of activity: youth worker training, longer term youth work setting outcomes, and young people training.</p> | | | |
| Parent Zone | Resilient Families | <p>The Resilient Families Programme was an open access online training course, with support materials for parents, designed to explain the process of radicalisation, including what makes children vulnerable and how to prevent and respond to the risks of extremist messages.</p> <p>It targeted parents who are concerned and want to protect their children proactively as well as parents who believe their children are becoming radicalised.</p> <p>The course formed the basis of the existing Resilient Families Programme, taking these messages to parents, face to face, as well as upskilling school staff and community workers and delivering sessions to students.</p> <p>Digital Resilience membership provides year round support, advice and resources to</p> | <p>Sessional delivery:</p> <p>We reach families through the people they trust and by doing so we get to the most vulnerable families without stigma. We work with parents, young people, teachers, police officers, social workers and online to ensure that the information young people need is available wherever they turn to receive it (parents, schools, peers), and that safety is designed into services. We help parents and professionals understand what support, guidance and parenting young people need in order to flourish in a digital world.</p> | <p>Each component of the programme has overarching elements that complement each other to support the following learning outcomes:</p> <p>Parents – the aims of the parent training are to:</p> <ol style="list-style-type: none"> 1. Increase understanding of online risks, particularly those posed by ISIS inspired ideologies. 2. Increase confidence in talking with their children about online risks. 3. Increase confidence in knowing how to report their concerns. <p>Students – the aims of the student training are to:</p> <ol style="list-style-type: none"> 1. Increase awareness of online manipulation. 2. Increase ability to identify fake news. 3. Know who to talk with regarding online concerns and how to report them. <p>Professionals – the aims of the professionals training are to:</p> | 1200 | 60 | £33,294 |

| | | | | | | | |
|--------------------------------|-----------------------|---|--|--|----|-----|---------|
| | | professionals working with, or wanting to engage with parents and families. | | <ol style="list-style-type: none"> 1. Increase understanding of online risks, particularly those posed by ISIS inspired ideologies. 2. Increase confidence in effectively working with parents about online risk. 3. Understand how to incorporate reporting and responding to these risks into existing safeguarding procedures. | | | |
| The Foundation for Peace | Young Women for Peace | Young women for peace is targeted at young women to assist them in resolving conflict through dialogue and challenging extremism, whilst developing leadership skills. | <p>16-19 YEAR-OLDS young women from groups with lower active citizenship activity and lower economic participation rates; those who have a potential for leadership.</p> <p>Mixed ability groups from a range of schools, colleges, employment and those not in education.</p> <p>UP TO 20 per group</p> <p>YOUNG WOMEN FOR PEACE is for young women...</p> <ul style="list-style-type: none"> • With the potential to lead; • Who want to make a change in their communities; • Who may be susceptible to adopting extreme views, or might be vulnerable to following those who do; • Who'd benefit a lot from learning how to manage conflicts better. | <p>The PROGRAMME for each group consists of:</p> <ol style="list-style-type: none"> 1. TEN LOCAL SESSIONS of 3 hours, once a week 2. COMMUNITY DIALOGUE EVENT planned by the young women, to practice leadership and peacebuilding skills in their own community. | 20 | 10 | £10,000 |
| The Peace Foundation for Peace | Small Steps for Peace | Small Steps for Peace is a programme of interactive peace education for Key Stage 2 pupils, developed by the Tim Parry Johnathan Ball Peace Foundation. It's designed to be delivered by teachers to class-sized groups of primary school pupils in six two-hour sessions. But it can also be adapted to suit learner needs and other teaching objectives—many of the activities have direct links to the Key Stage 2 National Curriculum Learning Outcomes for Spiritual, Moral, Social and Cultural | <p>Small Steps will help young learners to:</p> <ul style="list-style-type: none"> • understand the causes of conflict, how it can be driven by diverse needs and wants and how it can be entrenched between in-groups of 'us' and out-groups of 'them'. • understand the impact of conflict, gaining awareness of how they and others feel in conflict situations and | 5 x 2 hour sessions for Key Stage 2 pupils | 5 | 150 | £18,125 |

| | | | | | | | |
|--|--|--------------------------|---|--|--|--|--|
| | | Education (SMSC). | <p>the consequences of violence.</p> <ul style="list-style-type: none">• develop active listening skills.• build emotional intelligence, recognising and regulating their own emotional responses, empathising with others, and growing their confidence and capacity to communicate.• practice problem solving in creative ways and in collaborative group settings. | | | | |
|--|--|--------------------------|---|--|--|--|--|

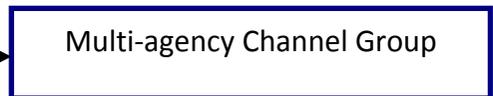
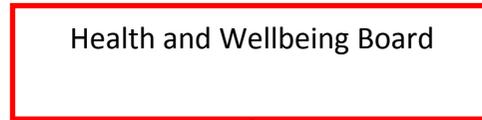
Bradford CONTEST Governance Chart 2018

Long Term Vision

Leadership, Strategic priorities and Planning

Joint Tasking and Action Planning

Operations and Delivering Priorities



This page is intentionally left blank



Report of the Director of Place to the meeting of the Corporate Overview and Scrutiny Committee to be held on 21 March 2019

AH

Subject:

PROGRESS REPORT ON PEOPLE CAN

Summary statement:

This report gives an update on the progress of People Can with information on projects, key outcomes, application of a community development approach and wider linkage to council and partners communication channels.

Steve Hartley
Director of Place

Portfolio:

Neighbourhoods and Community Safety

Report Contact:
Mahmood Mohammed
Phone: (01274) 437399
Email: mahmood.mohammed@bradford.gov.uk

Overview & Scrutiny Area:

Corporate

1. SUMMARY

This report gives an update on the progress of People Can with information on projects, key outcomes, application of a community development approach and wider linkage to council and partners communication channels.

2. BACKGROUND

- 2.1 “People Can” is an open invitation to our communities, neighbourhoods, villages, towns, individuals and organisations that make up the district to work together to do things differently, discover how we can all make a difference to our lives and the places we live in. It is a district wide approach that succeeds through collaborating with the Community Voluntary Sector (VCS), the business community and citizens
- 2.2 Bradford District has a strong and vibrant civil society sector with an estimated 1,500 voluntary groups and 100,000 volunteers committed to making Bradford District a better place to live. Our People Can initiative is connecting more and more people to volunteering opportunities in which they can make a difference. We also support community organisations offering volunteering opportunities to provide valuable local services in challenging financial times. The People Can approach also provides a platform for communities to engage in neighbourhood activities through events and community development. They are supported in setting up ‘Friends of groups’ to look after local green spaces, libraries and other services important to their locality. This collective working of people in common causes brings down barriers to integration and cohesion in neighbourhoods.
- 2.3 In April 2017 the LGA Peer Review found that the People Can approach is one of our strengths, albeit one that we are not using to its fullest potential. The vision is to secure resources to roll out People Can across all departments and Outcome Boards.
- 2.4 A report was presented to the Overview and Scrutiny Committee on the meeting of the 13 September 2018 by the Office of the Chief Executive on the People Can approach and more specifically around engagement. It outlined some of the wide range of work undertaken in the 12 months around the People Can approach and principles.
- 2.5 The management of the People Can initiative has now transferred from the Office of the Chief Executive to the Dept. of Place, Neighbourhood and Customer Services. It has been led by The Stronger Community Delivery Coordinator and supported by the Stronger and Safer Project Officers.
- 2.6 In the People Can report presented to Corporate Overview & Scrutiny Committee 13 September 2018 Members recommended:

(1) That a report giving details relating to People Can projects and activities be presented to this Committee in six months time along with key outcomes for each project and activity.

(2) That the report also includes how the People Can activity is being co-ordinated across the Council.

(3) That officers be requested to look at community development as part of the core People Can Development Plan.

(4) That officers be requested to explore the integration of the People Can website with the Council app.

3. OTHER CONSIDERATIONS

- 3.1 People Can has supported a number of activities and projects over the last three years with a wide range of outcomes. Thousands of volunteers across the district are active citizens who give up their time and energy for local issues from environmental projects to looking after neighbours who need a little extra help. For an example of project activities and outcomes please refer to **Appendix A**.
- 3.2 People Can is being coordinated across the Council in a number of different ways and work has started on a new website, updating pages and trimming back on unnecessary or replicated pages. Once this is completed work can commence on looking at integrating the site with the Bradford Council App. This will be done alongside development of the new Volunteer Centre website so the two offers coordinate branding approaches. We also part of a Council wide group that is developing a Council wide volunteering policy.
- 3.3 The People Can calendar of themed days or weeks has been shared with Bradford Councils Communication Team to further develop a joint communication strategy to strengthen People Can as a brand across the Council and also to the wider audience by sharing the same messages. This is already being done informally with Bradford District Community Safety Partnerships (Twitter only) and with the Women's Health Network (Facebook and Twitter) and with wider VCS organisations. This coordination of key themes across sectors allows any communications to reach a much wider audience and improves brand recognition and influence. **(See Appendix B)**
- 3.4 The calendar is also shared across Health & Wellbeing and Safer Communities as well as to Member Support and Future Leaders. We are in the process of providing joint communications for People Can across all council departments. We have engaged our Marketing and Communications Officers to ensure People Can is integral to the Great Bradford Spring Clean Up – by increasing brand awareness and promoting and highlighting good work happening across the district. People Can is also working with VCS Health and Wellbeing Forum which includes Adults and Public Health on key campaigns including healthy living. Discussions with member support regarding targeted work with members around joint communication and an increased social media presence including a Twitter training package.
- 3.5 The Stronger Communities Coordinator is delivering on a People Can approach across Council departments and with partners and communities to improve engagement, marketing and branding of People Can. A People Can Coordinator

post is being recruited which will help increase the reach and scope of People Can and also improve efficacy and governance. Examples of current work are:

- 16 days of activism to End Violence against Women and Girls, working with Council staff teams, health and voluntary sector partners.
- Cervical Cancer awareness week coordinated with both health and voluntary sector partners
- Self-Care week coordinated with Health & Wellbeing and VCS partners

- 3.6 To further enhance the connection of services with local providers we are in the process of co-designing the database for community organisations called DIVA run by Community Action Bradford and District (CABAD) to integrate information that can be shared by the Clinical Commissioning Groups (CCGs) and Adult Social Care to enable localised support services such as healthy eating, walking groups, luncheon clubs etc. This will allow health care staff to put in touch those requiring localised services to community groups providing them.
- 3.7 Encouraging people to become active citizen's lies at the heart of People Can and an asset based community development approach is instrumental in the success of the People Can approach. Individuals and groups have a range of support through Volunteering Bradford, Safer and Stronger Project officers and Ward Officers through guidance with 'how to' sheets, equipment such as litter pickers and organising local events. It is important to harness local activists, community and faith buildings, ward members, partner agencies and to pool resources for tackling local issues. Where needed, groups will be supported to become more formal with governance documentation and bank accounts e.g. when adopting a local park for instance.
- 3.8 People Can supports empowering communities with information and resources through tool kits available to support local groups with information on how to conduct clean ups, set up 'Friends of Groups; supporting people with dementia, supporting neighbours through winter and setting up walking clubs (**See Appendix C**). Additional guidance notes on 'how to' tools are also available from Gov. Delivery bulletins and are widely shared with groups. We also provide a range of tools (Snow shovels, brooms, litter pickers, gloves and hi visibility tabards) to undertake activities such as community clean ups. Tools have been stored in community centers in each of the constituencies and can be borrowed to aid People Can activity (**see Appendix D**).
- 3.9 Safer and Stronger Staff also make regular presentations to local networks and partnerships such as Older People's partnership and Safer Communities Forum to widen knowledge and reach of People can as a concept and brand and to use a community asset development approach of looking at what is happening that we can support and build on and also identify gaps. We also work with Adults and West Yorkshire Health Partnership to promote the district wide Good Neighbours Campaign. Promotion of this campaign is being made across all social platforms. We are also actively working with all VCS infrastructure partners to improve and increase People Can brand recognition and reputation.

- 3.10 People Can events for information, recruitment and training of volunteers, market place events for learning good practice and getting expert knowledge from businesses are held on a regular basis. Examples of some of these events are shown in **Appendix E** of this report.
- 3.11 Recognising and valuing the contribution of volunteers in the district is a key part of the People Can calendar. Our Community Stars Awards 6th December 2018 broke new ground in terms of the numbers of entrants and votes cast. A total of 109 nominations were received across the 9 categories.
- Outstanding Student (new award this year)
 - Volunteers
 - Good Neighbours
 - Fundraisers
 - Young Active Citizens
 - Business Can Make a Difference
 - Community Champions
 - Better Start Outstanding Achievement
 - Community Groups
- 3.12 At the 2018 Community Stars Awards, 15,700 votes cast for the shortlisted nominees breaking last year's record of 6000 votes with over 15,000 using the online voting system which was promoted across channels. With the addition of a special recognition award for the Mechanic's Institute Library and the Outstanding Lifetime Achievement Award for Jed Din. Over 200 people attended the award evening, held at the Bradford Hotel. Please refer to **Appendix F** to see some case studies of previous winners.
- 3.13 The Awards in 2019 will see the introduction of a new category, the People Can Come Together award, sponsored by the Stronger Communities Together Partnership, and will be awarded to projects that demonstrate how they bring diverse communities together. Incommunities has agreed to sponsor the Good Neighbour Award, and Participate Projects have provisionally agreed to sponsor the Business Award in addition to the existing sponsorship from Betterstart Bradford.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 The delivery of People Can activities and programmes will be met from within current resources. The support of People Can and the website enhancements will be met within resources allocated from the Implementation Fund to the Neighbourhood Service. This activity will be coordinated by the Stronger Communities Co-ordinator lead. The funding will support:

| | |
|-----------------------------|---------------------------------|
| People Can Coordinator | £90,000 |
| Marketing/branding | £23, 000 |
| Online Platform development | £45, 000 |
| Total | £148, 000 over two years |

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

Governance arrangements to ensure the effective coordination and governance of People Can activities will be managed within the programme and project management arrangements of the Stronger Communities Together Partnership.

6. LEGAL APPRAISAL

This work relates directly to the Local Government Act 2000 and to the Duty of Well-being placed upon the Council to promote and improve the well-being of the District.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

7.1.1 The progressive distribution of initiatives supported by People Can to Areas with higher level needs will aid the reduction in inequalities.

7.1.2 Priorities supported will promote fairness and inclusion while supporting a commitment to equal opportunities for all, including those protected characteristics identified within the Equalities Act 2010.

7.2 SUSTAINABILITY IMPLICATIONS

Resources available, described in this report, and used to support the Area Ward Plans, will directly support the delivery of the District's Plan and promote and contribute to the People Can Make a difference approach.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

Not applicable

7.4 COMMUNITY SAFETY IMPLICATIONS

There are no direct community safety implications.

7.5 HUMAN RIGHTS ACT

There are no direct human rights implications.

7.6 TRADE UNION

There are no implications related to Trade Unions arising from this report.

7.7 WARD IMPLICATIONS

The People Can approach is an intrinsic part of each ward plan contributes to the Safe Clean and Active outcomes.

7.8 AREA COMMITTEE IMPLICATIONS

The activities outlined in this report contribute to priorities within the Area Ward Plans and are reported to Area Committees on an annual basis.

7.9 IMPLICATIONS FOR CORPORATE PARENTING

None

7.10 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

None

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

None

10. RECOMMENDATIONS

10.1 The Corporate Overview and Scrutiny Committee acknowledges and supports the work undertaking under the People Can programme.

11. APPENDICES

11.1 Appendix A People Can Projects and activities with key outcomes
Appendix B People Can Calendar of activities 2018-18 and 2019-20
Appendix C People Can Tool Kits
Appendix D people Can Tool Libraries
Appendix E Examples of People Can promotions and campaigns
Appendix F People Can case studies

12. BACKGROUND DOCUMENTS

12.1 Report of the Chief Executive to the meeting of the Corporate Overview and Scrutiny Committee to be held on 13 September 2018.

This page is intentionally left blank

Appendix (A) People Can - People Can projects and activities with key outcomes for each project and activity

The People Can approach allows local residents to identify issues, design solutions and engage with service providers to become active in finding and tackling shortfall in local service provision. People Can in partnership with Volunteering Bradford recruit, train and support volunteers with tool libraries and guidance sheets. Support is also provided where necessary for governance, fund raising and promotion of local People Can projects. This allows groups to apply for funds that are not accessible to the Council ensuring that additional resources can be brought in to bridge the gap or provide additional services in neighbourhoods.

This approach allows development of local activists and groups to build friendships, networks and get to know service providers in their localities. Members and ward officers are the first line of support to residents who wish to tackle local issues through People Can. Up to date the total number of volunteers registered with Volunteering Bradford is 5253, in addition to this, there are a wide range of people who do not register but take part in local clean ups and activities.

Projects and activities table:

| People Can Activity | Key Outcome: |
|--|---|
| Safe Clean and Active communities- Area offices events and activities- Big Clean, ward planning, and community clean ups, Friends of Groups. | Bringing communities and people together and providing opportunities for different groups to build relationships. Spreading the 'People Can' principle and ethos across the district to see benefits in terms of community cohesion and communities self help. Contributes to the Ward Plan and tackles key issues raised by local communities. |
| Fun Days in community centres and open spaces across the district | Provide opportunities for local groups, services and volunteers to work together and to promote what they do and display this in an interactive way to the people that would access them or benefit from them. These events promote social mixing any cohesion in neighbourhoods. |
| Tea and Coffee mornings and Community Cafés | An example is a community café operating from Parkside Centre offering low cost hot meals for the elderly residents. |

| | |
|---|---|
| <p>Planned community clean-ups and Big Clean Month (March to April)</p> | <p>These luncheons based projects tackle food poverty, tackle loneliness and provide befriending opportunities.</p> <p>Community Groups and residents organised community litter picks are supported by Council wardens, Clean Teams and Ward Officers. People engage in tackling one of the most complained about issues – littering and fly tipping. As well setting a good example to others they also instil pride in their area. The clean ups also help bridge the gaps in service provision.</p> |
| <p>Holiday clubs and play schemes</p> | <p>Provide out of school activities for children including trips. These are often resourced by volunteers with a few part time staff. This may be the only opportunity in some neighbourhoods to afford leisure and creative activities whilst mixing children from across the neighbourhood.</p> |
| <p>Creative Flair and other recycling schemes.</p> | <p>Residents using unwanted items for arts and crafts activities in neighbourhoods. These initiatives support reduction of waste going into landfill. Recycling Champions are also being recruited across the district to support our campaign for recycling household waste leading to cost savings.</p> |
| <p>'Friends of' Groups</p> | <p>Adoption of parks, libraries and facilities such as bowling clubs. Community groups and individuals are increasingly becoming involved in voluntarily running much valued local services. As budgetary pressures have increased for the public sector and non statutory provision has had to be scaled back we see that the People Can approach has supported local provision of services.</p> |
| <p>Big Lunch- Great Big Get Together- Inspired by Jo Cox MP and the belief that we have more in common than separates us.</p> | <p>People from across Bradford District took part in the second year of the Great Big Get Together events. Planned events</p> |

| | |
|--|---|
| | <p>where neighbours and community organisations can stop what they're doing and come together for the simple act of sharing good food, good company and good fun. Last year (2018) 85 events took place across the district. This initiative helps bring people together and breaks down barriers in diverse neighbourhoods. Groups plan with each other, utilise local resources e.g. community and faith buildings and local green spaces. These lunches help reduce loneliness and engage vulnerable groups in neighbourhoods and promote community cohesion and pride. Last year saw small groups applying for the first time and enjoying the experience of reaching out to other people in their neighbourhoods and making new connections.</p> |
| <p>The Good Shepherd - supported by People Can operate a One Stop-Shop' – Supporting EU New Arrivals.</p> | <p>A local Health, Education and Well-Being Project supported by volunteers. The project has delivered a range of support programmes such as English Classes, Coffee Mornings, and Counselling. Pastoral Support, Mum's and Tot's, Community Events, Health Programmes, Advice Services, Jobs and Employment support. Establishing connections between health practitioners, with the result of increased registrations with GP Surgeries, improved dental health and promoted positive approaches to self-care in the home environment.</p> |
| <p>Dragon Boat Festival (Dragon Boat Festival 21- 23rd June 2019) 2019 Refugee Week, 20th June, 21st June World Yoga Day, 22 June Windrush Commemorations, International Women's Day, etc.</p> | <p>The festival is reliant on People Can volunteers who contribute to the organisation, stewarding, car parking, and first aid and all aspects of this very successful event. Volunteers benefit from training, work experience, CV building, and networking with key agencies. Other events such as the celebration of International Women's Day has been very well received with many events covered in the district with People Can volunteers.</p> |
| <p>Volunteering (Volunteers Week 1-7 June 2019)</p> | <p>Volunteers Week, the annual volunteers fair, has grown in recent years into an exciting and family orientated festival,</p> |

| | |
|---|--|
| | <p>where in June 2018 over 20 charities and community groups embraced the People Can principles of volunteering and community action. Bradford is also a pilot city for Helpforce, a national NHS programme to help increase the numbers of volunteers supporting the NHS. Another Charity fair is planned for June 2019 and 19 businesses have already agreed to participate in sharing expert knowledge with local charitable groups.</p> |
| Corporate volunteering policy | <p>A working group has been set up to try and establish a standardised Council wide volunteer policy that will help to demonstrate Bradford Councils commitment to its corporate responsibility and its individual volunteers. By ensuring that staff, senior management, and members are fully conversant with the policy and making the process straight forward we hope to increase the numbers of volunteers.</p> |
| People Can Kite Mark-. This is free for organisations to apply for, but they would be required to submit a range of evidence to support an application. | <p>The People Can Kitemark is a rigorous process to evaluate VCS organisations resulting in a certificate awarded to organisations that show their volunteering programmes provide the best experience possible for volunteers. In addition, it benchmarks the quality of volunteer management and involvement, proves and improves the effectiveness of work with volunteers and enhances the reputation of an organisation. It is valid for two years, after which an organisation needs to re-apply and demonstrate continued good practice. To date 11 organisations have been certified as having met the required standard and work is on-going to further promote the benefits of accreditation to VCS organisations.</p> |
| Community Stars Award- record entries and voters in 2018 | <p>Yearly celebration of Bradford's local heroes at a glittering award ceremony. The event showcased the work of unsung heroes across the districts who strive to make a difference in their local communities across the Bradford district. The 2018</p> |

| | |
|---|--|
| | event was one of the most successful to date with 116 entries and over 16,000 votes cast. |
| Partnership working- Promotion of People Can with a focus partnership working. | People Can support Bradford District Woman's Health Network (a cross sector partnership) that through their annual International Woman's Day and Positive Minds events during June 2018 was able to promote People Can and engage with a wide cross sector audience. |
| Social media- The use of social media engagement has been used to help promote People Can to a wider audience | Available data shows in excess of 127k active Twitter engagements in the last twelve months and over 25k unique users engaging on story links. Over 177 posts have taken place on Facebook promoting People Can and People can events, which were seen by over 44k individuals in the past six months alone. |
| Member Development | Training for People Can. We can also utilise the calendar of opportunities and explore an annual Member People Can week to engage in neighbourhood programme of activities e.g. The Big Clean. This initiative will also include young people supported by the Youth Service. |
| People Can programme of activities with Youth Service (YS) / youth ambassadors. | Working with YS, in the promotion of youth ambassadors, to give young people a voice and empower them to be better prepared for the world. Helping organisations to be better equipped to support young people and adopt Youth Friendly principles. |
| Controlling Migration projects volunteers | Learning and replicating from community based projects involving local organisations. A showcase event will be held in September 2019 to share good practice and recognise the work of the volunteers. |
| DIVA development – with CCG and Adult Social Services | Database of 1500 community organisations with contact details and services offered will tie in with existing database used by health professionals and Social Services. This will enable users to locate additional local free or low cost activities. Overtime it is envisaged that access to healthy lifestyle |

| | |
|---|--|
| | provision to those that require them at an earlier stage will result in a reduction of high cost health interventions at a later date. |
| Greater Partners involvement in People Can – e.g. Police Community Engagement Team | Partnership working for improving outcomes and making local services cost effective. Working within the community to develop openness, trust and honesty, agreed shared goals and values and regular communication between partners. Activities supported by the Police Community Engagements officers include projects with Women’s group, youth activities, mental health initiatives and new communities and faith groups |
| Calendar of events –provide opportunities for initiatives that People can volunteers can engage in. | The People Can calendar of themed days/weeks has been shared with the Bradford Council Communications team who are to further develop a joint strategy to strengthen People Can as a brand across the Council and also to the wider audience by sharing the same messages. This is already done informally with Bradford District Community Safety Partnerships (Twitter only) and with the Women’s Health Network (Facebook and Twitter) and with wider VCS organisations, including all partners. This coordination of key themes across sectors allows any communications to reach a much wider audience and improves brand recognition and influence. See Appendix B for the Calendar of events. |
| Community Coordinator – Faith Tours, WW1&2 exhibitions, Visit My Mosque etc. | Building good relations with people of different faiths and beliefs. Using community and faith centres and faith volunteers to exhibit the contribution of people from Commonwealth countries during both world wars. Providing opportunities to break down negative impressions about communities. |
| New Website – information and promotion | Currently undergoing further development. Once this work has been carried out we can progress links with the Bradford Council app. This will enable access to a wider audience and promote the People Can brand. |

| | |
|---|--|
| <p>Volunteers fairs e.g. College, University, Community organisations – ‘Be Inspired’ Volunteer Fair, Newlands Community Association 17 September 2018 And talks e.g. Cnet Safer Communities Forum – 25 February 2019</p> | <p>Engaging people from diverse backgrounds and ages to get involved in People Can initiatives. Creates a large base of volunteers to support numerous local initiatives including events such as the Dragon Boat Festival, Bingley Music Festival and other community based activities.</p> |
| <p>‘Help Into Volunteering’ Meeting (13th March 2019)</p> | <p>The meeting will involve a brief talk on volunteering in the asylum and refugee sector (See Appendix E) leading increased volunteering from people with language, cultural and other skills to support vulnerable communities.</p> |
| <p>Shaping the Future (Bradford Assembly Conference 19th March 2019)</p> | <p>Promotion of People Can to Bradford District Assembly’s to increase volunteering, provide volunteering opportunities and information on how to receive further information- website, Facebook, etc.</p> |
| <p>Bradford District Volunteer Fair- People Can (City Park and Council buildings 4th June 2019)</p> | <p>Week long programme of activities during volunteering week to promote People Can. Information stalls in City Park and Council Buildings. Raise awareness and increase participation in People Can activities. Volunteers Week, the annual volunteers fair, has grown in recent years into an exciting and family orientated festival, where in June 2018 over 20 charities and community groups embraced the People Can principles of volunteering and community action. Bradford is also a pilot city for Helpforce, a national NHS programme to help increase the numbers of volunteers supporting the NHS.</p> |
| <p>The People Together Panel</p> | <p>People Together panel will allow further initiatives and involvement from local communities to influence and volunteer in localised projects. 32 volunteers made up from residents across the district are being recruited in March 2019 and will get trained in the People Can initiative.</p> |
| <p>People Can Coordinator post</p> | <p>This post will be recruited in March 2019 and will contribute to the promotion, partner development and increased opportunities offered by People Can. Volunteers will be offered</p> |

| | |
|---|--|
| | further support and training. |
| Stronger Communities Together Strategy – Integration projects - | Innovation Fund will increase opportunity for people and agencies to engage with People Can approach through trial of new innovative projects o support community cohesion and integration. We are also working on a Social Coin project which will reward volunteers through an app based system. This project will provide recognition and incentives for People Can volunteers. |

Appendix B- People Can - Calendar of events 2018/2019

| Date from | Date to | Events | Who | People Can theme |
|------------|------------|---|---------------------|------------------------------------|
| 26/03/2018 | 02/04/2018 | World Autism Awareness Week | BMDC/VCS/Health | Community Action |
| 15/04/2018 | 15/04/2018 | International MicroVolunteering Day | VCS | Volunteering |
| 03/05/2018 | 03/05/2018 | Tour de Yorkshire | All | All |
| 14/05/2018 | 27/05/2018 | Foster Care Fortnight | All | All |
| 14/05/2018 | 21/05/2018 | Dying Matters | All | Community Action |
| 21/05/2018 | 27/05/2018 | Dementia Awareness Week | All | All |
| 29/05/2018 | 29/05/2018 | Pride Awards | BMDC / VCS | Volunteering / Community Action |
| 02/05/2018 | 02/05/2018 | Bradford Pride | VCS | Community Action |
| 25/06/2018 | 29/06/2018 | Safeguarding Week | BMDC / VCS / Faith | Community Action / Volunteering |
| 16/06/2018 | 16/06/2018 | Hope not Hate / More in Common event | BMDC / VCS / Faith | Neighbourliness / Volunteering |
| 12/08/2018 | 12/08/2018 | International Youth Day | BMDC / VCS / Faith | Volunteering / Community Action |
| 01/09/2018 | 30/09/2018 | Oddfellows Friendship Month / SociabiliTEA | VCS / Faith | Neighbourliness/Volunteering |
| 05/09/2018 | 05/09/2018 | International Day of Charity | VCS / Faith | Volunteering / Fundraising |
| 10/09/2018 | 10/09/2018 | Suicide Prevention Day | VCS / BMDC (health) | Community Action/ Neighbourliness |
| 21/09/2018 | 21/09/2018 | Jeans 4 Genes Day | BMDC / VCS / Faith | Community Action / Fundraising |
| 28/09/2018 | 28/09/2018 | World's Largest Coffee Morning | VCS / Faith | Neighbourliness / Fundraising |
| 01/10/2018 | 01/10/2018 | International Older People's Day | BMDC / VCS / Faith | Neighbourliness / Volunteering |
| 01/10/2018 | 31/10/2018 | Black History Month | BMDC / VCS / Faith | Community Action / Neighbourliness |
| 01/10/2018 | 31/10/2018 | International Walk to School Month | VCS / Faith / BMDC | Community Action / Volunteering |
| 10/10/2018 | 10/10/2018 | World Mental Health Day | VCS / BMDC (health) | Community Action / Volunteering |
| 16/10/2018 | 22/10/2018 | National Adoption Week | BMDC / VCS / Faith | Community Action |
| 01/11/2018 | 30/11/2018 | Men's Health Awareness / Movember | BMDC / VCS / Health | Fundraising / Volunteering |
| 07/11/2018 | 07/11/2018 | National Stress Awareness Day | BMDC / VCS / Health | Neighbourliness / Community Action |
| 03/11/2018 | 03/11/2018 | World Kindness Day | BMDC / VCS / Health | Neighbourliness / Community Action |
| 12/11/2018 | 18/11/2018 | Self Care Week | BMDC / VCS / Health | Community Action / Volunteering |
| 12/11/2018 | 18/11/2018 | Alcohol Awareness Week | BMDC / VCS / Health | Community Action |
| 18/11/2018 | 19/11/2018 | WOW (Women of the World) Festival | VCS | Community Action |
| 19/11/2018 | 19/11/2018 | International Men's Day | VCS | Neighbourliness / Community Action |
| 20/11/2018 | 20/11/2018 | TDOR | BMDC / VCS | Community Action |
| 25/11/2018 | 10/12/2018 | Elimination of Domestic Abuse - 16 days of action | BMDC / VCS | Community Action |
| 01/11/2018 | 06/12/2018 | People Can / T&A Community Stars | BMDC / VCS | Volunteering |
| 10/12/2019 | 10/12/2019 | UN Human Rights Day | BMDC / VCS | Community Action |
| 01/02/2019 | 28/02/2019 | LGBT History Month | BMDC / VCS | Neighbourliness / Community Action |
| 08/03/2019 | 08/03/2019 | IWD2019 | BMDC / VCS | Neighbourliness / Community Action |

Appendix B People Can - Calendar of events- 2019/2020

| Date from | Date to | Events | Who | People Can theme |
|------------|------------|---|---------------------|------------------------------------|
| 01/04/2019 | 07/04/2019 | World Autism Awareness Week | BMDC/VCS/Health | Community Action |
| 08/04/2019 | 12/04/2019 | National Stalking Awareness Week | BMDC/VCS/Police | Community Action |
| 15/04/2019 | 15/04/2019 | International MicroVolunteering Day | VCS | Volunteering |
| 02/05/2019 | 05/05/2019 | Tour de Yorkshire | All | All |
| 13/05/2019 | 19/05/2019 | Dying Matters | All | Community Action |
| 13/05/2019 | 19/05/2019 | Mental Health Awareness Week | All | Community Action |
| 20/05/2019 | 26/05/2019 | Dementia Awareness Week | All | All |
| 01/06/2019 | 07/06/2019 | Volunteers Week | All | Volunteering |
| 10/06/2019 | 16/06/2019 | National Carers week | All | All |
| 17/06/2019 | 22/06/2019 | Small Charity week | All | All |
| 17/06/2019 | 22/06/2019 | Refugee Week | All | Neighbourliness |
| 24/06/2019 | 28/06/2019 | Safeguarding Week | BMDC / VCS / Faith | Community Action / Volunteering |
| 12/08/2019 | 12/08/2019 | International Youth Day | BMDC / VCS / Faith | Volunteering / Community Action |
| 21/09/2019 | 21/09/2019 | World Alzheimers Day | All | Community Action |
| 01/09/2019 | 30/09/2019 | Oddfellows Friendship Month / SociabiliTEA | VCS / Faith | Neighbourliness/Volunteering |
| 05/09/2019 | 05/09/2019 | International Day of Charity | VCS / Faith | Volunteering / Fundraising |
| 10/09/2019 | 10/09/2019 | Suicide Prevention Day | VCS / BMDC (health) | Community Action/ Neighbourliness |
| 27/09/2019 | 27/09/2019 | World's Largest Coffee Morning | VCS / Faith | Neighbourliness / Fundraising |
| 01/10/2019 | 31/10/2019 | National Cyber Security Awareness Month | All | Community Action |
| 01/10/2019 | 01/10/2019 | International Older People's Day | BMDC / VCS / Faith | Neighbourliness / Volunteering |
| 01/10/2019 | 31/10/2019 | Black History Month | BMDC / VCS / Faith | Community Action / Neighbourliness |
| 01/10/2019 | 31/10/2019 | International Walk to School Month | VCS / Faith / BMDC | Community Action / Volunteering |
| 10/10/2019 | 10/10/2019 | World Mental Health Day | VCS / BMDC (health) | Community Action / Volunteering |
| 14/10/2019 | 20/10/2019 | National Adoption Week | BMDC / VCS / Faith | Community Action |
| 01/11/2019 | 30/11/2019 | Men's Health Awareness / Movember | BMDC / VCS / Health | Fundraising / Volunteering |
| 06/11/2019 | 06/11/2019 | National Stress Awareness Day | BMDC / VCS / Health | Neighbourliness / Community Action |
| 13/11/2019 | 13/11/2019 | World Kindness Day | BMDC / VCS / Health | Neighbourliness / Community Action |
| 13/11/2019 | 20/11/2019 | Self Care Week | BMDC / VCS / Health | Community Action / Volunteering |
| 18/11/2019 | 24/11/2019 | Alcohol Awareness Week | BMDC / VCS / Health | Community Action |
| 10/11/2019 | 17/11/2019 | Inter Faith Week | All | Community Action |
| 19/11/2019 | 19/11/2019 | International Men's Day | VCS | Neighbourliness / Community Action |
| 19/11/2019 | 19/11/2019 | TDOR | BMDC / VCS | Community Action |
| 25/11/2019 | 10/12/2019 | Elimination of Domestic Abuse - 16 days of action | BMDC / VCS | Community Action |
| 30/11/2019 | 30/11/2019 | Carers rights day | All | Community Action |
| 01/11/2019 | 06/12/2019 | People Can / T&A Community Stars | BMDC / VCS | Volunteering |
| 10/12/2019 | 10/12/2019 | UN Human Rights Day | BMDC / VCS | Community Action |
| 27/01/2020 | 27/01/2020 | Holocaust Memorial Day | All | Community Action |
| 01/02/2020 | 28/02/2020 | LGBT History Month | BMDC / VCS | Neighbourliness / Community Action |
| 07/02/2020 | 07/02/2020 | Time to Talk day | All | Community Action |
| 03/03/2020 | 03/03/2020 | Visit my mosque day | All | Community Action |
| 08/03/2020 | 08/03/2020 | IWD2019 | BMDC / VCS | Neighbourliness / Community Action |

Appendix C- People Can Tool Kits

- **Organise a neighbourhood clean- up**
- **Be friends of parks and Green spaces**
- **Set up walking clubs**
- **Support communities in winter**
- **Be dementia friendly**

This page is intentionally left blank

People Can



organise a neighbourhood clean-up

The People Can Make a Difference campaign is actively promoting all the good things that people are already doing in their communities as well as encouraging more people to volunteer and get involved in community life.

Community clean-ups can really improve your local area, are a good way to meet local people and are fun!

Some tips to help you make it happen.

Plan your clean-up

- First there might be an area that you are aware of that you want to be clear up. If not, you may want to identify one with friends. Then get a group of friends and neighbours together and pick a date when you're all available and agree an area to clear up. If on private land, gain permission from the land owner. If you are not sure who owns the land you can get details from the Land Registry at www.gov.uk/government/organisations/land-registry or ring their customer support on 0300 006 0411.
- Map the area out so everybody knows what they are focused on.
- Be aware of any risks including steep banks, muddy holes, roads with heavy traffic or waterways with deep or fast flowing water etc. If these are present leave the clearing of the site to the local authorities and choose another location.

- Organise how the rubbish will be taken away once you have collected it. You may be able to get some help with this. For advice call 01274 432111 and ask for Neighbourhoods and Customer Services.

Get the word out!

- Let the community know the time and place to meet, and how long you intend to be there.
- Local business may be able to help support your clean-up by providing materials, services or a donation.



- Community spaces are good places to promote your activity. Print and put up posters in local schools, places of worship or community centres.
- Use social media such as Facebook or Twitter.
- Create a sign-up sheet and get phone numbers from volunteers in case plans change.
- Consider inviting the media to cover you clean up.

You will need

- Sturdy gloves
- A bucket for sharp items
- A first aid kit
- Litter pickers and refuse sacks (Contact Bradford Council below to borrow these)
- You can register online to receive your free litter pick pack and further useful information. Visit www.peoplecanbradforddistrict.org.uk

Before you start, let everyone know the location of the first aid kit, and any areas to avoid. Make sure everyone is dressed appropriately with gloves, closed-toe shoes and sunscreen if needed. Let everyone know where the start and finish meeting points are.

Ready, set, go!

- Remember to take photos of the site before and after the clean-up.
- It's a community activity, so have fun! You could ask people to pair up with someone they might not know or create a competition for who can collect the most or finish first.
- Remember to count up the number of bags you have collected.

Once you've finished

- Write a thank you note to everyone who helped.
- Write up a short summary on the project and include the area you cleaned, the number of bags collected, before and after pictures and the people, organisations and businesses that helped. Put copies up where you put your posters so people can see the great work you and your volunteers have done.

Don't forget you can post them on our Facebook page or email them to peoplecan@bradford.gov.uk

Celebrate!

You have done a great thing!

Find out more at www.peoplecanbradforddistrict.org.uk
Like us on Facebook and ask your Facebook friends to like us too

 **Peoplecanbradford**  **Follow us on Twitter #PeopleCanBD**

Please join in by keeping us up to date about what you are involved in to support your community by posting your pictures and posters.

People Can



be friends of parks and green spaces

The People Can Make a Difference campaign is actively promoting all the good things that people are already doing in their communities as well as encouraging more people to volunteer and get involved in community life.

Parks, Woodlands and Moor lands can be amazing green spaces to walk, have picnics in, sit and chat, play with children, play sports, or to just sit in and enjoy. Setting up a Friends Group is a great way to take an active role in improving a park or other green spaces. It can be incredibly rewarding, sociable and fun.

What do friends of parks and green spaces do?

People volunteer to help with a wide range of different projects from small scale activities to large scale projects.

You can

- Fundraise for improvements and events
- Do general gardening
- Set up exercise groups – running, walking or fitness sessions
- Help with the planning or management
- Run clean ups, plant trees or encourage wildlife
- Teach history or promote the value of green spaces

Plan it

If there is a park or a green space you are interested in supporting find out who owns the land and gain their permission.

Visit www.landregistry-service.com or ring the Land Registry on 01305 363636.

If it is owned by Bradford Council it may already have a Friends Group. Look for posters on notice boards or visit www.bradforddistrictparks.org/friends you can also call 01274 431000.



Get the word out

It really helps to find like-minded people who want to get involved. Here are a few ideas to help spread the word:

- Send out flyers or put up posters inviting people to an informal get together
- Talk to people who are using the park or green space, chat to neighbours or people after school in the playground
- Organise an informal and fun get-together and give people the opportunity to share their ideas and the changes they would like to make
- Use social media such as Twitter and Facebook to get the word out

Some things to consider

- In the process of getting your group together you will gain an understanding of what the main issues and aims for the park/green space are
- It's important to remember that the aims of the group should not be just the ambition of one or two people but represent the views of the whole community
- It's a good idea to discuss your aims with the land owner to make sure they are achievable and can be maintained in the long term

Types of groups

Having an **informal group** means you don't have to elect committee members or

hold Annual General Meetings. This may limit your access to funding however you could link to a 'constituted organisation' such as school or another local group.

Opting for a **constituted group** makes your group more formal and could help with decision making and accountability. To do this you would need to elect a committee and sign up to a constitution. This is often required for funding applications. Advice on how to set up a constituted group is available via CVS, email: cvs@bradfordcvs.org.uk or call 01274 722772.

Gaining **charitable status** is a longer term option meaning the group will be eligible to apply for a wide range of grants. It can make fundraising much easier. This option will take more of your time and commitment. CVS (above) can help.

Why not hold an event?

Try it, its fun!

This would be a fantastic way of celebrating your local park or green area, encouraging more use and signing people up to the friends of group. There are lots of activities you could do from Easter egg hunts, family picnics to large scale Gala's and carnivals.

Find out more at www.peoplecanbradforddistrict.org.uk
Like us on Facebook and ask your Facebook friends to like us too

 **Peoplecanbradford**  **Follow us on Twitter #PeopleCanBD**
Please join in by keeping us up to date about what you are involved in to support your community by posting your pictures and posters.

The wording in this publication can be made available in other formats such as large print and Braille.
Please call 01274 431212

People Can set up walking clubs



The People Can Make a Difference campaign is actively promoting all the good things that people are already doing in their communities as well as encouraging more people to volunteer and get involved in community life.

Taking part in a walking club is a fantastic way to stay fit, meet new friends and explore the countryside. Walking is also very good for your community's health and emotional well-being.

Start by ringing around

Begin by calling community-based organisations near you, such as your local community centre, faith organisations, schools, medical centre etc. They may be interested in helping you start a group. These organisations are already doing good work in your community and might have additional ideas and resources for you.

Promote your group

Raise awareness of your new group amongst family, friends, co-workers, and neighbours. Make some fliers and posters and send them to your local community centre, library, health club or place of worship. Make use of social media such as Facebook and invite your friends or write posts on local community Facebook Groups or Pages.

Meet up

Organise an informal get together so potential members can meet each other. You can do this at your own

house or in a public place such as a local park or coffee shop. Develop a simple plan deciding when and where your group will meet, how often and what kind of walks you will do. Write up a contact list with phone numbers and email addresses so you can keep in touch and pick a start date.



Set some goals

Encouraging members to set team and individual goals will help keep people focused and gives everyone a greater sense of achievement. Suggest increasing the amount of time you walk each week or changing routes to include more difficult terrain.

Start walking

It's as simple as that. It's helpful to remind your team members by phone or e-mail the night before your first walk. You may also want to remind people to dress for the weather, wear good walking shoes and to bring water.

Celebrate your achievements

Celebrate meeting your goals by doing something special like meeting for a meal. Be sure to thank your team members for participating and encourage them to bring a friend next time.

For further information about walking groups and walks visit:

www.walk4life.info

www.walkingforhealth.org.uk/walk



Find out more at www.peoplecanbradforddistrict.org.uk
Like us on Facebook and ask your Facebook friends to like us too

f Peoplecanbradford **t** Follow us on Twitter #PeopleCanBD
Please join in by keeping us up to date about what you are involved in to support your community by posting your pictures and posters.

The wording in this publication can be made available in other formats such as large print and Braille.
Please call 01274 431212

Page 44

City of Bradford MDC

www.bradford.gov.uk

People Can

support communities in winter



The People Can Make a Difference campaign is actively promoting all the good things that people are already doing in their communities as well as encouraging more people to volunteer and get involved in community life.

Snow and ice can make vulnerable people feel isolated and lonely, affect travel plans and limit access to homes and community buildings.

- Take a few minutes to check on elderly or other neighbours who might be in need of some support.
- Help with some shopping, give them a lift somewhere or just introduce yourself, share a hot drink and have a chat.
- If you are concerned about someone, try contacting their relatives or friends. If necessary, contact Bradford Council on 01274 432111
- Make your neighbourhood safer by clearing snow and ice from pavements.
- People walking on snow and ice have a responsibility to take care, however clearing it away can prevent slips.
- It's easier to move fresh, loose snow so start in the morning. Any sunshine later on will help melt any remaining ice.
- Wear suitable clothing and footwear, and use 'shoe grippers' to prevent slipping.
- Take care where you move the snow so you don't block paths or drains.
- Begin by clearing a central route then move the snow from the centre to the sides.
- Cover paths and steps with salt before nightfall to stop them refreezing overnight.



- Pay extra attention when you are clearing and gritting steps and steep pathways.
- Don't use hot water to clear paths as it can create black ice which is less visible and very slippery.
- Table or dishwasher salt works if you have no grit. Be careful not to put it on plants or grass as it may damage them. Sand or ash won't stop the path icing over but can provide some extra grip.
- Offer to clear around vulnerable neighbours' properties.
- Offer to clear around the properties of people who are unable to do it for themselves.



Keep up to date with the weather via www.metoffice.gov.uk

Find out more at www.peoplecanbradforddistrict.org.uk
Like us on Facebook and ask your Facebook friends to like us too

f Peoplecanbradford **t Follow us on Twitter #PeopleCanBD**

Please join in by keeping us up to date about what you are involved in to support your community by posting your pictures and posters.

The wording in this publication can be made available in other formats such as large print and Braille.
 Please call 01274 431212

People Can be dementia friendly



The People Can Make a Difference campaign is actively promoting all the good things that people are already doing in their communities as well as encouraging more people to volunteer and get involved in community life.

Dementia can be life changing for people who experience it, their families and friends. You and your local community can play a vital role in enabling people with dementia to live better.

Getting started

You can obtain general information about dementia from the Alzheimers Society website: www.alzheimers.org.uk

You could start with 2 or 3 people from your street or you may be aware that more people in your area want to play a role in developing a 'Dementia Friendly Community'. Organise a meeting for all interested people. You need to identify your key objectives for your neighbourhood. To help you decide these you can contact the Bradford Alzheimer's Society, it has a breadth of experience and resources in supporting dementia friendly communities. Details of their offices in Bradford are at the end of this leaflet.

Your aims could be to improve the environment in your neighbourhood to allow people with dementia to undertake activities important to them. These include, being able to travel, go shopping, visit places of worship and managing other day-to-day tasks.

Building membership

It really helps to find like-minded people who wish to be involved. This will make it much easier to get things started and have a greater impact.

Consider:

- Sending out flyers or put up posters inviting people to an initial get together.
- Talking to people at local places of worship, neighbours or community centres.
- Contacting the Alzheimer's Society who can send invitations on your behalf to carers and people with Dementia in your area.
- Using social media such as Twitter and Facebook to network with groups and organisations.



Developing a Partnership

Housing, community, faith, business, and public sector organisations are all keen to be involved in supporting these initiatives. Therefore it is important that you contact these organisations if they are in your neighbourhood. They all have roles to play in making neighbourhoods become more friendly and fulfilling places to live for people with dementia and their families.

Examples include:

- Shop assistants becoming aware for issues for people with dementia, a person with dementia may take longer to pay at the till or may even forget to bring their wallet. In these situations it is important the shop assistant knows what to do.
- Post Office/Banks also can be very supportive if they know how to support people with dementia.
- How streets are laid out can help. Shop advertising boards or goods outside a shop can make it hard for a person with dementia to walk around.
- Challenging the myths and stigma associated with dementia.

Types of groups

Having an **informal group** means you don't have to elect committee

members or hold Annual General Meetings. This may limit your access to funding however you could link to a 'constituted organisation' such as school or another local group.

Opting for a **constituted group** makes your group more formal and could help with decision making and accountability. To do this you would need to elect a committee and sign up to a constitution. This is often required for funding applications. Advice on how to set up a constituted group is available via CVS, email: cvs@bradfordcvs.org.uk or call 01274 722772.

Gaining charitable status is a longer term option meaning the group will be eligible to apply for a wide range of grants. It can make fundraising much easier. This option will take more of your time and commitment. CVS (above) can help.

Contact details for Bradford Alzheimer's Society

Address: Unit 16, Parkview Court, St Pauls Road, Shipley, BD18 3DZ
Phone number: 01274 586008
SMS/text messages: 07803 115 653
Email: bradford@alzheimers.org.uk
www.alzheimers.org.uk

Find out more at www.peoplecanbradforddistrict.org.uk
Like us on Facebook and ask your Facebook friends to like us too

 **Peoplecanbradford**  **Follow us on Twitter #PeopleCanBD**
Please join in by keeping us up to date about what you are involved in to support your community by posting your pictures and posters.

Appendix D – People Can Tool Libraries

In collaboration Neighbourhood Services and Public Health piloted Tool libraries in each constituency, as part of the Warm Homes Healthy People programme and People Can campaign. The libraries will contain tools for both summer and winter. These will include snow shovels, grit, gritters and gardening tools which will be available local volunteers to borrow for both adults and children.

The aim of the tool library is to enable and encourage communities to become active and support their neighbourhoods i.e. food growing projects to clearing snow for vulnerable people. These are aimed at both adults and children. Ultimately the tool libraries will also support the Incredible Edible initiative enabling people to grow their own food in their communities.

Location of Tool Libraries

| | |
|--|---|
| <p>Bradford South - Hub Andy Walsh Sandale Sandale Community Hub 42-46 Reevy Road West Bradford BD6 3LX Tel: 01274 270170</p> | <p>Bradford East - Hub Nasim Qureshi Inspired Neighbourhoods CIC Wright Watson Enterprise Centre Thorp Garth Idle BD10 9LD Tel: (01274)665598</p> |
| <p>Bradford East Spoke: Bradford Trident Aurangzeb Khan Community Development Officer Bradford Trident Mayfield Centre Broadway Avenue BD5 9NP Tel: 01274 768065</p> | <p>Bradford West Hub BEAP Abu Salaeh BEAP Community Partnership Community centre Address: 31 Cornwall Rd, Bradford BD8 7JN Phone:01274 731020</p> |
| <p>Bradford West Spoke: Alex Dilger Lower Grange Community Centre Contact: 01274 880328.</p> <p>Shipley - Hub North East Windhill Community Association Jeff Bennett 01274 588831 Windhill Community Centre Church Street SHIPLEY BD18 2NR</p> | <p>Keighley Hub Khurm Mehzar Al-Hikmah Centre Off School Street BD20 6ER</p> |

This page is intentionally left blank

Appendix E

Examples of People Can promotions and campaigns

**YOU ARE INVITED TO
OUR *HELP INTO*
VOLUNTEERING
MEETING**

VENUE
**Bradford Capital of Cycling
Hall Ings, Bradford BD1 5SD
(opposite the Town Hall)**

**DATE: Wednesday 13th
March 2019**

**TIME: 6PM TO 7.30PM
IF YOU HAVE A QUERY
contact us
info@bradford.cityofsanctuary.org**

**OUR THEME FOR THIS MEETING IS
VOLUNTEERING**

The meeting will involve a brief talk on volunteering in the asylum and refugee sector followed by a discussion on the opportunities and challenges of volunteering.

We will be using this opportunity to launch our volunteering induction project for asylum seekers and refugees in collaboration with the Bradford Volunteer Centre.

This is an opportunity to network, exchange ideas and add value to the excellent work of our volunteers and small staff team.

WE LOOK FORWARD TO SEEING YOU!
Everyone welcome!

 **Bradford
City of Sanctuary**

 **People Can** *make a difference*

 **Volunteer Centre
Bradford**

People Can *make a difference*

[home](#) [about](#) [get involved](#) [events](#) [news](#) [resources](#) [contact](#) 

The Good Shepherd Centre Keighley

'One - Stop-Shop' - Supporting EU New Arrivals



A local Health, Education and Well-Being Project headed by a local management committee and volunteers offer a 'One - Stop - Shop' at the Good Shepherd Centre located within the grounds of St Anne's Catholic Primary School, Keighley. The project has delivered a range of support programmes such as English Classes, Coffee Mornings, and Counselling, Pastoral Support, Mum's and Tot's, Community Events, Health Programmes, Advice Services, Jobs and Employment support and lots more. For example the regular coffee mornings have been instrumental in establishing a connection between Health Practitioner's and increased registrations with GP Surgeries, improved dental health and promoted positive approaches to self-care in the home environment. Due to the success and expansion of the project the team headed by Dorota Plata has worked hard and has been successful as of July 2016 in securing 3 year's funding support from the Tudor Trust to carry on the good work going on. For more information about the project please contact:

**You talk
We'll listen**

People Can

World Cafe

People Can make a difference

Join the People Can development team for our world café event to help us shape the partnership between Council, citizens and communities

**Open to all
voluntary and
community sector
partners and
individuals**

**Facilitated group
workshops**

**Thursday the 16th
November
5.30pm—8pm
Refreshments provided**

For more information contact bob.thorp@bradford.gov.uk
anna.frater@bradford.gov.uk or michelle.taylor@bradford.gov.uk
dave@volunteeringbradford.org



Appendix F – Community Stars case studies

Good neighbour 2018 – Mike Frazer

Mike is secretary and founder of the group Friends of Greengates Cenotaph and he raises funds for the group to pay for plants equipment to help maintain the gardens - he helped to raise funds for two Tommy sculptures by running a Facebook funding campaign. This was originally to raise £750 for one sculpture but within two hours had raised over double that so two sculptures were bought and the remainder spent on 100 plants which were planted by schoolchildren to commemorate the centenary of the armistice in 1918. He brought together volunteers to help the New Line care home clear out old bushes in their gardens to enable new planting to provide a better view for residents, several who have dementia, to enjoy. He also volunteered to help Greengates primary school to set up their forest garden within the school grounds. He actively supports the community hub building at the church hall where he has been Father Christmas at the Christmas fair three years running and he helps organise events there. He actively promotes them via social media and leaflet distribution especially on the new estates to encourage newcomers to integrate into the community. An example of this was organising a large scale community clean up at Apperley Bridge, working with the Rivers Trust. He sought sponsorship for the event and arranged for a local pub to provide lunch for all volunteers in order to bring many of the new residents together with the established community for the first time. He also joined the Haigh Hall GP Practice Patient Panel to represent patient's interests which has helped to make changes at the practice.

Volunteer 2017 -Clare Mason

Clare works selflessly for people affected by young onset dementia and contributes in a distinctive way to improving the lot of those who are less able to help themselves. Nothing is too much trouble, no problem too small and from a personal point of view, having a husband who has young onset dementia she has been our guardian angel giving love, support and always on the end of a telephone night or day. She creates a special bond and understands that the carer also needs support offering practical support and a "listening ear". I find it very hard to put into words my respect for Clare and the volunteering work that she does- she is remarkable, dedicated, devoted and a fountain of knowledge. She ensures that people are not isolated and can still take part in the community even though it may be at a different level and helps to ensure that life can go on after diagnosis. Clare actually uses a week of her annual leave each year to go on holidays with people with memory problems and their spouses/carers and works tirelessly for the benefit of others- arranging meals, activities, day trips, entertainment for the inclusion of all. She also gives support through the Pathway Support Group Facebook site which allows members to share situations that they are unable to "burden" their family with.

Community Group 2016 – Parent Power

Parent power is a small group of parents living on the Ravenscliffe estate. They are women from a range of nationalities who have come together to build relationships with each other and through this process have developed very successful projects and facilitated events in the community that have brought families together and enabled a greater sense of community cohesion. This is a phenomenal piece of work that has changed the lives of some of the most disadvantaged young people living in the community. The group worked tirelessly talking to parents on the estates through door to door surveys, making leaflets, interviewing potential Karate Instructors, sourcing funding, and including the whole community in the decision making process of how to use the funding to meet the real needs of the community. The parent power group have set up the club, resourced all the equipment and refreshments for the club and have recruited the current register of 40 youths who are or have attended the club since it was developed in March 2017. This group of women are a model to the whole community of how to really make a difference and develop sustainable grassroots projects that really empower local people to change their lives. They are inspiring people who have never taken part in anything or achieved anything to get involved and make a difference in the community. They are single parents, parents of children with disabilities, carers, and women who face multiple barriers in their daily lives because of their social and economic situation. Their commitment and dedication to young people on the estate is changing lives and giving hope to young people who would have never been able to achieve anything before.

Report of the Strategic Director Place, to the meeting of Corporate Overview & Scrutiny to be held on 21 March 2019

AI

Subject:

GAMBLING IN THE BRADFORD DISTRICT

Summary statement:

The Committee is asked to consider the prevalence of problem gambling and gambling related harm within the district and development of the Council's approach to problem gambling.

Steve Hartley
Strategic Director
Department of Place

Report Contact: Tracy McLuckie
Phone: (01274) 432240
E-mail: tracy.mcluckie@bradford.gov.uk

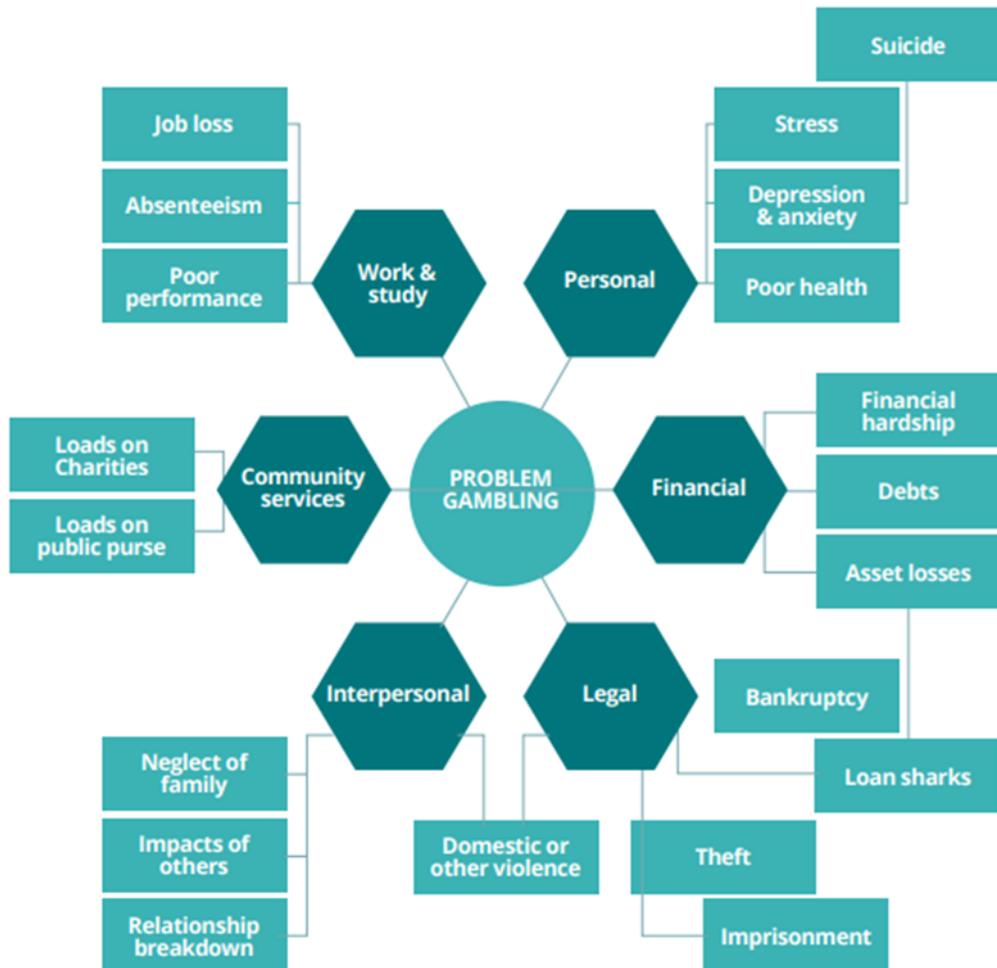
Portfolio:
Neighbourhoods and Community Safety
Healthy People and Places

Overview & Scrutiny Area:
Corporate

1. SUMMARY

Gambling is an activity which the majority of people can participate in without experiencing problems or risk of harm. However, some people can experience difficulties with their gambling behaviour. Problem gambling or gambling related harm can affect many different areas of an individual's life, but impacts are also wider than the individual concerned.

The impacts of harmful gambling on those who are gambling and their wider social networks and society can be illustrated as follows:



Source: Thorley et al, 2016

The organisation Gambling with Lives (www.gamblingwithlives.org), gives some of the following key facts:

- There are 430,000 adult gambling addicts in the UK, with a further 2 million "at risk".
- 55,000 young people aged 11-16 are addicted to gambling.
- Research in the UK and Hong Kong found that 4-11% of suicides were related to gambling, equivalent to 250-650 deaths per year in the UK.

- 27.9% of people gambling online are addicted or at risk .
- The industry made nearly £14 billion gross profit in 2015/16, but contributed just £8m to pay for research, education and treatment.
- Only 2% of addicts were able to access treatment, compared to 15-20% for drugs and alcohol addictions.
- The GamCare treatment network is not linked to the NHS, so 90% of those who receive treatment are self-referrals.

The Committee is asked to consider the prevalence of problem gambling and gambling related harm within the Bradford district and development of the Council's approach to problem gambling.

2. BACKGROUND

2.1 Gambling regulation

The Gambling Act 2005 was introduced to modernise and consolidate legislation and create a comprehensive system for gambling regulation. The Act came into force late 2007.

Bradford Council reviewed and adopted a district gambling policy, known as a Statement of Licensing Principles, in January 2019.

Further information relating to the regulation of gambling under the Gambling Act 2005 and the Statement of Licensing Principles is attached at Appendix 1.

2.2 Current gambling provision in the district

Premises

Gambling can take place through a range of methods, such as betting in gambling premises (arcades, bookmakers, bingo and casino premises), taking part in lotteries and using gaming machines.

There are currently 83 gambling premises in Bradford. The total number of current licences and permits in force in the Bradford district are as follows:

| | |
|--|---------------------------------|
| Gambling Premises | Active licence as at 01/02/2019 |
| Casino | 3 |
| Bingo | 4 |
| Betting Shop / Bookmakers | 61 |
| Adult Gaming Centre | 14 |
| Track Betting | 1 |
| Gaming Permits | |
| 2 or less gaming machines (automatic entitlement for pubs) | 200 (approx.) |
| 3 or more gaming machines permit (for pubs) | 31 |
| Club gaming or gaming machine permit | 70 |

Gambling premises are often clustered in deprived neighbourhoods, near sources of credit such as payday lenders. This particularly impacts those who may already be financially excluded.

A map of the district showing the index of multiple deprivation and location of gambling premises is attached at Appendix 2.

In the Bradford district, 32.5% of lower super output areas (LSOA's) fall into the most deprived decile based on the national benchmark of index of multiple deprivation. There are 83 betting shops in Bradford district of which 37 (44.5%) are located in a LSOA in the most deprived decile and 65 (78.3%) are located in a LSOA which is in the top three most deprived deciles.

Online

In addition to this, most types of gambling are now accessible remotely. Online gambling websites have made it more accessible for people to gamble and players can access gambling sites from mobile devices or computers anywhere and at any time.

Online gambling, which is regulated by the Gambling Commission, is more strongly associated with problem gambling as it is outside of the environment and control of licensed premises. Online gambling can be done in private and can lack scrutiny from others.

With online gambling, bank accounts are easily accessible, making it much more likely that gamblers will impulse bet. Many sites also offer 'free to play' versions of their games, where members can play with pretend money. The promise of free bets also tempts online gamblers to set up accounts.

It is easy to set up more than one account with an online gambling site. These sites cannot do much to prevent problem gamblers from accessing their games. Even if the player has voluntarily restricted their own access, they can simply set up another account by using a different debit or credit card. Alternatively, they can sign up at another gambling site.

2.3 Understanding problem gambling and related harm

The Local Government Association's publication on tackling gambling related harm defines 'harmful gambling' as any type of repetitive gambling that disrupts or damages personal, family or recreational pursuits. At risk gamblers are defined as people who are at higher risk of experiencing negative effects due to their gambling behaviour.

Gambling Commission Participation Survey

In September 2018 the Gambling Commission published the latest combined health survey which outlines participation, at-risk gambling and problem gambling rates across Great Britain.

The data, from field research carried out in 2016, shows that the rate of problem gambling across Britain was 0.7%. The key figures from the report are:

- *1.2% of gamblers were classed as problem gamblers (0.7% of the population) – this is statistically stable, and consistent with both 2012 and 2015 reports*
- *2.4% of people were classed as low risk gamblers, and 1.1% of people as moderate risk gamblers.*
- *57% of adults (aged 16 and over) in Great Britain had gambled in the past year – this is down by 6% compared to 2015.*
- *Men (62%) are more likely to participate in gambling than women (52%).*
- *Gambling participation (excluding National Lottery draws only) was highest among 25 – 34 year olds.*

In February 2018 the Gambling Commission published the 2017 Gambling Participation Annual Report, which includes information relating to online gambling behaviour. The key figures from the report are:

- *97% of online gamblers play at home.*
- *Individuals aged under 35 are more likely to gamble outside of the home.*
- *39% of gamblers use a mobile phone to gamble, which is an increase of 10% from 2016.*
- *22% of online gamblers aged 18-24 gamble at work.*

In relation to the incidence and frequency of young people gambling, the survey also found that:

- *12% of 11-16 year olds had spent their own money on gambling in the past week (down from 16% in 2016), making gambling arguably a more common risky behaviour than smoking or drinking.*
- *The most prevalent forms of gambling in the previous week were fruit machines (4%), private bets with friends (3%) and national lottery scratchcards (3%).*
- *Young people who had gambled in the previous week spent on average £10 during that period.*

Online gambling on games and apps has fewer restrictions, giving children a route to become involved in gambling at an early age. This trend coincides with an increase in gambling on smartphones, as well as playing games with gambling elements. Young people are also being primed to gamble passively via the advertising industry, with gambling adverts appearing on the television at all times of the day, reaching younger audiences than appropriate (BBC News, 2018).

Leeds Beckett University – Problem Gambling in Leeds (2016)

In 2016 a four month study into problem gambling in Leeds was undertaken by Leeds Beckett University.

The study found higher rates of problem gambling occur in more Northern areas, major urban areas and those living in wards classified as industrial, traditional manufacturing, prosperous and multi-cultural. The study estimated more than twice the problem gambling prevalence in Leeds compared to national averages.

Growing evidence from this and other studies has identified 'at risk' groups who are more likely to experience problems:

- Younger people, including students
- Adults living in constrained economic circumstances
- People from minority ethnic groups
- Homeless people and those living in areas of greater deprivation
- Adults with mental health issues and substance abuse disorders
- People with poorer intellectual functioning and learning disabilities
- Offenders and ex-offenders
- Immigrants

2.4 **Estimated prevalence of problem gambling in the Bradford district**

National estimates suggest the prevalence of problem gambling is anywhere between 0.6% and 1.8% of the population, suggesting between approximately 2500 and 7000 people in Bradford would be classed as problem gamblers.

| | Leeds estimates Adults 18+ years | Bradford estimates (based on Leeds) Adults 18+ years |
|------------------------------|-------------------------------------|---|
| Problem Gambling | 1.8% 10,000 | 1.8% 7,077 |
| At risk gambling | 5-6% 30,000 | 5-6% 19,659-23,591 |
| Problem and at risk gambling | 7-8% | 7-8% 27,523- 31,455 |

2.5 **Current support provisions in the district**

Treatment services

The current treatment system for problem gambling for adults is commissioned through Gambleaware and Gamcare. Specialist support for gambling is provided through the GamCare Helpline including support, advice and signposting.

There is no NHS or council funded specialist treatment services for problem gambling in Bradford.

The only locally provided specialist service is Krysallis in partnership with GamCare who provide talking treatments via face to face, telephone and online. Krysallis also offer aftercare sessions. Krysallis deliver weekly sessions in Bradford at the Gumption Centre and Bradford Counselling Services on Dale Street, Bradford.

The latest figures provided by Krysallis for service use in Bradford show the service worked with between 100 and 150 individuals and families a year for the last three years. The service currently reports having capacity to work with many more.

| Year | Number of clients |
|---------|-------------------|
| 2017/18 | 143 |
| 2016/17 | 157 |
| 2015/16 | 106 |

There are national services open to Bradford residents which can be accessed through the Gamcare helpline including Residential Rehabilitation and an NHS hosted Consultant Psychiatrist led clinic in London.

The Northern Problem Gambling Clinic which will open in April 2019 in Leeds will provide services for people with severe gambling problems through an NHS hosted service which will be offered by Leeds and York Foundation Trust with Gamcare.

There is a local offer of mutual aid through both Gamblers Anonymous and Smart Recovery who offer support groups in Bradford. Gamblers Anonymous (a 12 step programme) is a fellowship meeting specific to gambling. Smart Recovery is open for any type of addictive or compulsive behaviour.

Self exclusion schemes

Self-exclusion is a facility for those that have decided that they wish to stop gambling for at least six months and wish to be supported in their decision to stop. Once a person has made a self-exclusion agreement with a gambling company, that company must close the account and return any money in the account. It must also remove the persons name and details from any marketing databases.

It is up to the customer to stick to the self-exclusion agreement, but if a person tries to gamble during that time, the gambling business should take reasonable steps to prevent them from doing so.

All companies that offer gambling in licensed premises (arcades, bookmakers, bingo and casinos) must be part of a multi-operator self-exclusion scheme. This allows a person to make a single request to self-exclude from all premises offering the same type of gambling in a particular area, rather than the customer needing to exclude from each operator individually.

A multi-operator self-exclusion facility is being developed for online gambling companies, called GAMSTOP. The first phase of GAMSTOP includes a large number of online gambling websites (but not all) and is now available for consumers to sign up to. Early registration will provide consumers with exclusion from those operators currently participating in the scheme with a single request.

2.6 Tackling gambling related harm

Whole council approach

In July 2018 the Local Government Association and Public Health England published guidance for local authorities; Tackling gambling related harm – a whole council approach.

This document states harmful gambling is increasingly cited as a public health issue which requires a broad response and no single measure is likely to be effective on its own in addressing it. All Councils have a role to play in relation to harmful gambling. Suggestions include:

1. *Development of a local area profile: These are designed to enable an authority to identify where there are greater or specific risks of gambling related harm within a given area.*

Bradford does not currently have a Local Area Profile in place and this is identified as an important area for development.

There is no mandatory requirement, but the Gambling Commission state there are a number of benefits including greater clarity for operators in order to mitigate local risks and encouragement of a proactive approach to risk.

2. *Work with gambling businesses: Licensing authorities can work proactively to support businesses to meet the Gambling Commission's licensing conditions and codes of practice (LCCP) and set out best practice expectations.*
3. *Compliance and enforcement work: Use compliance work to help ensure that gambling premises are fulfilling their social responsibility requirements, looking at issues relating to harmful gambling such as staff training, records of refusals and management of self-exclusion schemes.*

Licensed gambling premises are inspected on an annual basis using an inspection proforma developed by the Gambling Commission. Inspections cover adherence to premises licence conditions and the social responsibility codes of practice. In general, no major issues are identified and very few complaints are received regarding licensed premises.

4. *Planning authority role: Update local plans to include planning policies relating to betting shops and other gambling premises.*

Bradford does not have any explicit policies relating to betting shops or other gambling premises. The Council's Core Strategy includes a retail and centres policy which seeks to support appropriate uses in centres. Betting shops are treated as 'sui Generis' under planning control which limits permitted development rights requiring betting premises to obtain planning permission.

Development of local frameworks

Both Leeds and Sheffield councils are currently developing a framework for gambling related harm reduction which include the following areas of work:

- Raising the profile of harmful gambling via a communications campaign to highlight the impact of harmful gambling; working with schools and promoting the help and support available to people who are struggling with their gambling habits.
- Supporting people at risk of harmful gambling by raising the awareness of frontline staff of the support that is available.
- Understanding and measuring harmful gambling in the district to inform future licensing decisions.

- Work with other Councils to identify action to reduce the risks that consumers, especially those that are vulnerable, face from gambling e.g. enhanced consumer protection for online gambling.

Gambling Commission briefing

In February 2018 the Gambling Commission published a briefing paper for local authorities setting out why gambling harm should be considered a public health issue. A summary of the recommendations are as follows:

- *Local public health teams recognise gambling-related harm as a public health issue and its relevance in assessing risk to the wellbeing of their communities.*
- *Public health engages strategically to inform the work of their licensing authorities and in particular the review of the gambling Statement of Principles and the local area profile.*
- *Awareness of gambling problems and their symptoms is raised with front line health professionals and other agencies where problem gamblers may present themselves eg debt advice.*
- *Develop pathways to accredited agencies for gambling support services*
- *Given the multiple and interrelated areas of interest, public health works with Safeguarding Boards (young and vulnerable to maximise effective delivery.*

3. OTHER CONSIDERATIONS

3.1 Social Responsibility Codes of Practice

All operators must comply with the Gambling Commission's social responsibility code of practice. As part of this operators must have in place policies to promote socially responsible gambling and reduce the risk of, and identify, problem gambling. This includes:

- Provision of information on gambling responsibly to players.
- Ensure staff interact with customers where there are signs of problem gambling.
- Consideration given to the appropriate layout of premises.
- Self-exclusion schemes must be in place so those who wish to are prevented from participating in gambling.

3.2 Co-Morbidity

Several studies show there appears to be significant co-morbidity of problem gambling with other addictions and mental health conditions, i.e. conditions which are known to occur alongside problem gambling.

This highlights the importance of local services working with mental health and other addictions to be alert for the signs of problem gambling and to proactively screen for problem gambling.

4. FINANCIAL & RESOURCE APPRAISAL

Under the Gambling Act 2005, licensing authorities must determine their own fees for premises licence applications within fee bands set by the Secretary of State. Fees for permits and small lotteries are set by the Secretary of State. Fees must be set upon the basis of full cost recovery, including the cost of administering the licence system, processing applications, and seeking compliance. There is no provision to set fees to cover any other matter such as treatment services.

In relation to public health, local authorities are not funded to provide treatment services. There is a recognised role to identify harm and that people experiencing harm are enabled into support and treatment.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

There are no apparent risk management or governance issues.

6. LEGAL APPRAISAL

Under the Gambling Act 2005, Council's (known as Licensing Authorities) are responsible for the licensing of gambling premises and certain gambling activities. Licensing authorities are bound by the statutory aim to permit where applications are in accordance with the Gambling Commission's codes of practice, guidance to authorities, the Authority's Statement of Principles and the three licensing objectives.

In deciding whether or not to grant the licence the Council may not have regard to the expected demand for the facilities which will be provided if the licence is granted.

In relation to public health, the Care Act 2014 imposes a requirement on a local authority to "make enquiries if it has reasonable cause to suspect that an adult in its area, whether or not ordinarily resident there, has needs for care and support, is experiencing, or is at risk of, abuse or neglect, and as a result of those needs is unable to protect himself or herself against the abuse or neglect or the risk of it"

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

The Council has to comply with the public sector general equality duty in section 149 Equality Act 2010, when exercise its functions.

The broad purpose of the equality duty is to integrate consideration of equality and good relations into the day-to-day business of public authorities. It requires equality considerations to be reflected into the design of policies and the delivery of services

7.2 SUSTAINABILITY IMPLICATIONS

No apparent sustainability implications.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

None

7.4 COMMUNITY SAFETY IMPLICATIONS

The licensing objectives of addressing crime and disorder, ensuring gambling is conducted fairly and protecting children and vulnerable people must be addressed by the licensing authority when exercising statutory functions.

7.5 HUMAN RIGHTS ACT

The Council must consider Human Rights implications when establishing licensing policy.

7.6 TRADE UNION

None

7.7 WARD IMPLICATIONS

Problem gambling and gambling related harm can affect anyone at any time. However, studies have shown gambling behaviour and problem gambling are not equally distributed across England, with higher rates for those living in wards classed as 'industrial, traditional manufacturing and multi-cultural'.

7.9 IMPLICATIONS FOR CORPORATE PARENTING

The protection of children and other vulnerable persons from being harmed or exploited by gambling is one of the licensing objectives which authorities must have regard to when exercising statutory functions.

7.10 ISSUES ARISING FROM PRIVACY IMPACT ASSESMENT

None

8. NOT FOR PUBLICATION DOCUMENTS

None

9. OPTIONS

Options available in order to develop the Council's approach to problem gambling and related harm include:

- 1) Development of a Local Area Profile to identify areas of greater or specific risks of gambling related harm in the district, within an agreed timeframe.
- 2) Following development and approval of a Local Area Profile, produce a framework in order to raise awareness of gambling related harms, awareness of support organisations and available treatment and referral pathways.

10. RECOMMENDATIONS

The views of the Committee on the options set out in Section 4 of this report are requested.

11. APPENDICES

1. Gambling regulation and policy information
2. Map of index of multiple deprivation decile and gambling premises in the district

12. BACKGROUND DOCUMENTS

- Gambling Commission Guidance to Licensing Authorities (Sept 2015)
- Statement of Licensing Principles for the Bradford District 2019-2021
- Local Government Association Tackling Gambling Related Harm (July 2018)
- Gambling Commission Gambling related harm as a public health issue (Feb 2018)
- Leeds Beckett University Problem Gambling in Leeds (2016)
- NatCen Social Research Gambling behaviour in Great Britain in 2016 (published Sept 2018)

Regulation under the Gambling Act 2005

The Gambling Act 2005 was introduced to modernise and consolidate legislation and create a comprehensive system for gambling regulation. The Act came into force late 2007.

The Act established a national regulator; the Gambling Commission, which is responsible for the granting of operating and personal licences and publishing industry codes of practice. The Commission also has a statutory duty to advise the Secretary of State on gambling matters, including the effects of gambling.

Local Councils, acting as ‘Licensing Authorities’ under the Act, are responsible for licensing of non-remote gambling. This is through the licensing of gambling premises and issuing of gambling permits. When exercising functions, licensing authorities must have regard to the three licensing objectives prescribed in the Act:

- Preventing gambling from being a source of crime or disorder, being associated with crime and disorder or being used to support crime.
- Ensuring gambling is conducted in a fair and open way.
- Protecting children and other vulnerable persons from being harmed or exploited by gambling.

The Gambling Act places a legal duty on licensing authorities to ‘aim to permit’ gambling. Authorities must approach their functions in a way that seeks to regulate gambling by using their powers to moderate its impact on licensing objectives, rather than starting out to prevent it altogether.

Statement of Licensing Principles

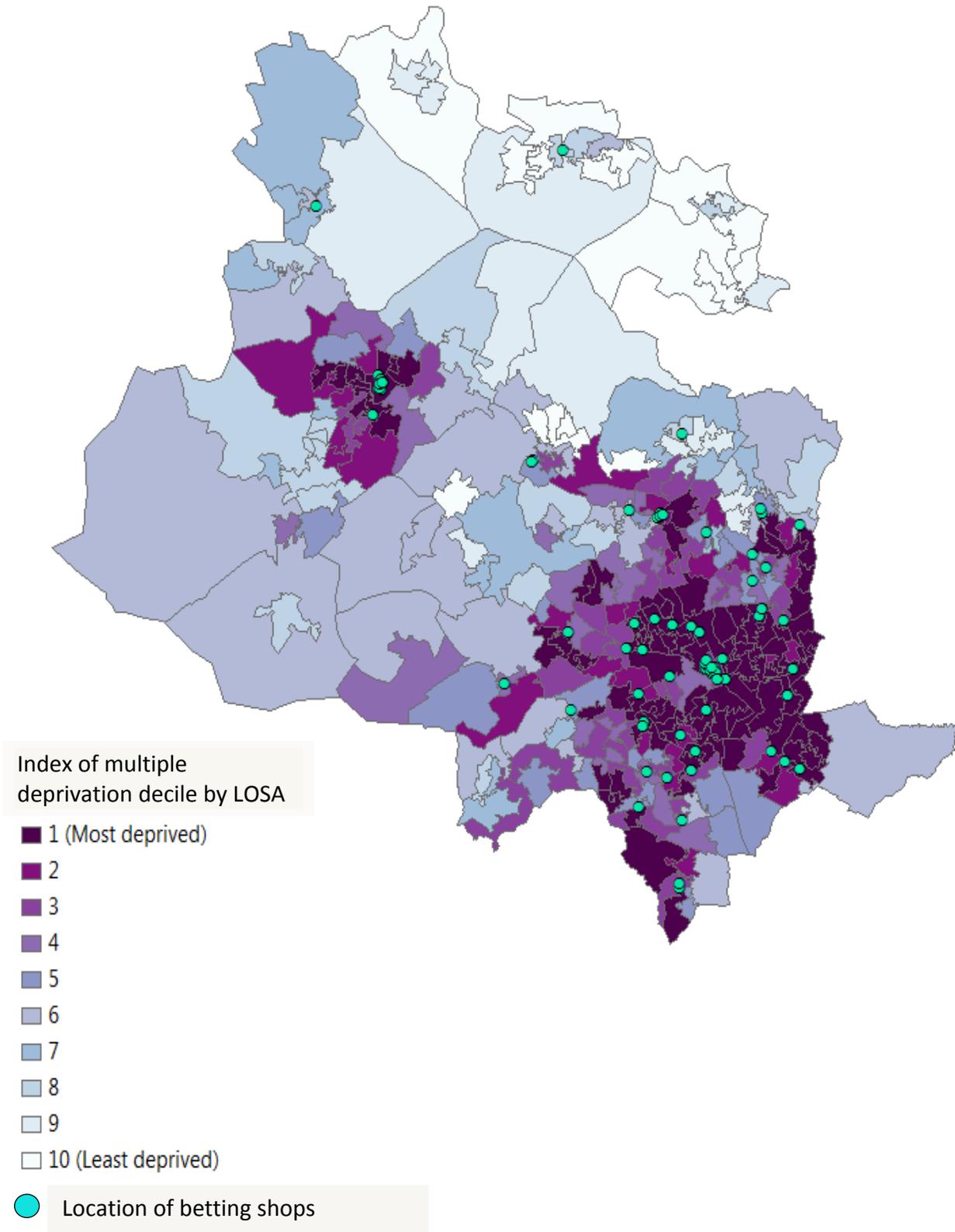
Under the Gambling Act, licensing authorities are required to adopt a policy document, referred to as a Statement of Licensing Principles. The statement sets out the basic principles of the authority’s approach to dealing with applications for licences and permits under the Act.

Bradford’s Statement of Principles was reviewed in 2018 and, following a public consultation exercise, the 2019-2021 statement was adopted by full Council in December 2018.

During the 2018 review, information specific to public health concerns was added, which included information from a research exercise into problem gambling in Leeds, undertaken in 2016 by Leeds Beckett University.

A copy of the policy document is available on the Council’s website at www.bradford.gov.uk/licensing

Index of multiple deprivation (IMD) decile overlaid with locations of betting premises





Report of the Chair of the Corporate Overview and Scrutiny Committee to be held on Thursday 21 March 2019

AJ

Subject:

CORPORATE OVERVIEW AND SCRUTINY COMMITTEE – WORK PROGRAMME 2018/19

Summary statement:

This report includes the Corporate Overview and Scrutiny Committee work programme for 2018/19.

Cllr Nazam Azam
Chair – Corporate Overview and Scrutiny Committee

Report Contact: Mustansir Butt
Overview and Scrutiny Lead
Phone: (01274) 432574
Email: mustansir.butt@bradford.gov.uk

Portfolio:

**Corporate.
Safer and Stronger Communities**

Overview & Scrutiny Area:

Corporate

1. SUMMARY

- 1.1 This report includes the Corporate Overview and Scrutiny Committee work programme for 2018/19, which is attached as appendix 1 to this report.

2. BACKGROUND

- 2.1 The Council constitution requires all Overview and Scrutiny Committees to produce a work programme.

3. OTHER CONSIDERATIONS

- 3.1 The Corporate Overview and Scrutiny Committee has the responsibility for “the strategies, plans, policies, functions and services directly relevant to the corporate priority about customer services and e-government, that improve the Councils ability to deliver, govern and change, community cohesion and all other corporate matters not falling within the responsibility of any other Overview and Scrutiny Committee.” (Council Constitution, Part 2, 6.2.1).

- 3.2 The remit of this Committee also includes:

- the co-ordination of the discharge of the Overview and Scrutiny role within the Council and in relation to external bodies;
- supporting the Executive through its contribution towards the improvement of the Council’s performance;
- co-ordinating the development of the Overview and Scrutiny role within the Council.

- 3.3 Best practice published by the Centre for Public Scrutiny suggests that “work programming should be a continuous process”. It is important to review work programmes, so that important or urgent issues that arise during the year are able to be scrutinised. Furthermore, at a time of limited resources, it should also be possible to remove areas of work which have become less relevant or timely. For this reason, it is proposed that the Committee’s work programme be regularly reviewed by members of the committee throughout the municipal year.

- 3.4 The work programme as agreed by the Committee will form the basis for the Committee’s work during the year, but will be amended as issues arise during the year.

4. FINANCIAL & RESOURCE APPRAISAL

- 4.1 Maintaining and Overview of the Councils Financial position, is a key area of work for the Corporate Overview and Scrutiny Committee.

5. RISK MANAGEMENT AND GOVERNANCE ISSUES

- 5.1 Risk Management is regularly scrutinised by this Committee.

6. LEGAL APPRAISAL

6.1 None.

7. OTHER IMPLICATIONS

7.1 EQUALITY & DIVERSITY

Community Cohesion and Equalities related issues are part of the work remit for this Committee.

7.2 SUSTAINABILITY IMPLICATIONS

None.

7.3 GREENHOUSE GAS EMISSIONS IMPACTS

None.

7.4 COMMUNITY SAFETY IMPLICATIONS

A key priority of work for this Committee related to the Overview and Scrutiny of the strategies, plans, policies, functions and services directly relevant to the priority of Safer and Stronger Communities.

As well as this, the Corporate Overview and Scrutiny Committee is also the authority's Crime and Disorder Committee under the provisions of Section 19 of the Police and Justice Act 2006.

7.5 HUMAN RIGHTS ACT

None.

7.6 TRADE UNION

None.

7.7 WARD IMPLICATIONS

Work of this Overview and Scrutiny Committee has ward implications, but this depends on that nature of the topic.

8. NOT FOR PUBLICATION DOCUMENTS

None.

9. OPTIONS

- 4.1 The Committee may choose to add to or amend the topics included in the 2018-19 work programme for the committee.
- 4.2 Members may wish to consider any detailed scrutiny reviews that it may wish to conduct.

10. RECOMMENDATIONS

- 9.1 That members consider and comment on the areas of work included in the work programme.
- 9.2 That members consider any detailed scrutiny reviews that they may wish to conduct.

11. APPENDICES

Appendix One – 2018-19 Work Programme for the Corporate Overview and Scrutiny Committee.

Appendix Two – Unscheduled Topics.

12. BACKGROUND DOCUMENTS

Council Constitution.

Democratic Services - Overview and Scrutiny Scrutiny Committees Forward Plan Unscheduled Items

Corporate O&S Committee

| Agenda item | Item description | Author | Comments |
|---|---|--|---|
| 1 New Ways of Working. | Scrutiny Review. Could possibly link in with the Managing Attendance Scrutiny Review. | Mustansir Butt. | |
| 2 Quarterly Performance reports. | | Philip Witcherley. | |
| 3 Effectiveness of Bradford Councils approach and key Partners towards tackling dangerous driving throughout the District. | | Mustansir Butt. | Member request. |
| 4 Gambling. | Implementation on new Strategy. | | Request from Cllr Richard Dunbar. |
| 5 Financing for regeneration of building on Godwin Street, Bradford BD1 2SU formerly occupied by the Odeon. | Report on options for the financing in respect of the project led by Bradford Live / The NEC. | Andrew Crookham. | |
| 6 Decision making process in relation to major capital projects, including the 2018. cost benefit analysis process. | | Andrew Crookham. | Corporate Overview & Scrutiny Committee recommendation from Thursday 15 November |
| 7 Report outlining the value to Bradford Social Value has been in residents arising from monies spent Thursday 15 November 2018. on such contracts. | Duncan Farr. | Links with Social Value. Corporate Overview & Scrutiny Committee | To be considered in the new Municipal Year, once place for 12 months. recommendation from |
| 8 Poverty. Committee 2018. | Progress report in relation to the work of the Bradford District Anti Poverty Co-ordination Group and progress against the delivery plan. | Witcherley/Helen Johnston. | Steve Hartley/Phil Corporate Overview & Scrutiny recommendation from Thursday 15 November |
| 9 Council Tax. 2018. | 12 month progress report. | Martin Stubbs. | Corporate Overview & Scrutiny Committee recommendation from Thursday 15 November |

Corporate O&S Committee

| Agenda item | Item description | Author | Comments |
|-------------|---|----------------------------------|--|
| 10 | Business Rate Collection. That a progress report be presented in twelve months time. | Martin Stubbs. | Corporate Overview & Scrutiny Committee recommendation from Thursday 15 November 2018. |
| 11 | Orgainsational Procurement Strategy. | Duncan Farr. | Request from Corporate O&S Chair. |
| 12 | Equality Objectives. Progrees report in 12 months, to specifically focus on the delivery of key outcomes. | Phil Witcherley/Kathryn Jones. | Corporate O&S recommendation from Thursday 13 December 2018. |
| 13 | Bradford District Annual Plan Progress Report 2017-18. 12 month progress report. | Philip Witcherley/Kathryn Jones. | Corporate O&S recommendation from Thursday 13 December 2018. |
| 14 | A schedule of scrutiny reviews into the area of Safer Communities be developed. | Mustansir Butt. | Corporate Overview and Scrutiny Recommendation from Thursday 13 December 2018. |
| 15 | Bradford District Safer Communities provided, with the Ian Day/Rebecca Partnership Performance Report and recommendation from Thursday 18 December 2018. Delivery Plan. | | 12 month progress report. Quarterly electronic performance reports to Corporate Overview & Scrutiny Committee opportunity to raise any concerns which may require addressing. Trueman. |
| 16 | Stronger Communities Strategy, Progress against the Stronger Communtiees Strategy Delivery Plan be provided in 12 months, which Committee (Integrated Communities Strategy) should also specifically focus on the outcomes of projects being delivered as part of the programme, as 2018. and Delivery Plan. well as highlighting the positive outomes from "Test and Learn", so that work which has not been successful is not repeated. | | Ian Day. Corporate Overview & Scrutiny recommendation from Thursday 18 December |
| 17 | Draft IT Strategy. | Keith Hayes. | To be considered in July 2019. |
| 18 | Draft Digital Strategy. | David Cawthray. | To be considered in July 2019. |
| 18 | Period Poverty and Hygiene Poverty in causes of period and hygiene the Bradford District. Sarah Possingham. poverty, (2) Actions being taken to address period and hygiene poverty, (3) Identifying best practice and how this can be applied across the Bradford District, (4) The approaches being used with homless people in tackling period and hygiene poverty. | | Report to be presented in 12 months and to specifically focus on: (1) The |
| 19 | Reasons for the £0.6m overspend in Sports and Leisure. | Steve Hartley/Phil Barker. | Corporate Overview and Scrutiny Committee Recommendation from Thursday 14 February |

2019.

Page 2 of 3

Page 76

Corporate O&S Committee

| Agenda item | Item description | Author | Comments |
|--|---|--------------------------------|--|
| 20 How Councils departments are addressing overspends in their service areas and to what extent are the approaches being used robust enough to address the overspends. | | | Corporate Overview and Scrutiny Committee recommendation from Thursday 14 February 2019. |
| 21 Update on Going for Growth. | | | Corporate Overview and Scrutiny Committee recommendation from Thursday 14 February 2019. |
| 22 Universal Credit. Scrutiny Committee | To focus on the impact of Universal Credit on the most vulnerable residents of the District and also to include the impact on the Housing and Homelessness Service. | | Martin Stubbs. Corporate Overview and recommendation from Thursday 14 February 2019. |
| 23 Brexit Preparedness. | To focus on the community cohesion issues across the District related to Brexit. | Philip Witcherley/Kevin Brain. | Corporate Overview and Scrutiny Committee recommendation from Thursday 14 February 2019. |
| 24 Managing Attendance Scrutiny Review. | Draft Review findings and recommendations. | Mustansir Butt. | |
| 25 Local Government Association Corporate Peer Challenge and 2018. Improvement Action Plan. | | Philip Witcherley. | Corporate Overview and Scrutiny Committee recommendation from Thursday 13 September To be considered in September 2019. |

Democratic Services - Overview and Scrutiny

Corporate O&S Committee

Scrutiny Lead: Mustansir Butt tel - 43 2574

Work Programme

| Agenda | Description | Report | Comments |
|--|---|--|--|
| Wednesday, 18th July 2018 at City Hall, Bradford. | | | |
| Chair's briefing 27/06/2018. Report deadline 05/06/2018. | | | |
| 1) 2017-18 Annual Finance and Performance Report. | The Councils overall finance and performance position at the end of 2017-18. | Andrew Crookham/Philip Witcherley. | To be considered by the Executive on 10 July 2018. |
| 2) First Quarter Financial Position Statement. | The forecast financial position as at 30 June 2018. | Andrew Crookham. | To be considered by the Executive on 10 July 2018. |
| 3) Domestic Violence Commissioning. | | Liz Barry/Sarah Possingham. | |
| 4) Draft 2018-19 Corporate Overview and Scrutiny Work Programme. | Discussion and agreement over the areas of work for the Committee to focus on, in this Muncipal Year. | Mustansir Butt | |
| Thursday, 13th September 2018 at City Hall, Bradford. | | | |
| Chair's briefing 28/08/2018. Report deadline 30/08/2018. | | | |
| 1) Verbal update from Bradford Councils representative on the West Yorkshire Police and Crime Panel. | | Cllr Richard Dunbar/Cllr Tariq Hussain/Cllr Russell Brown. | |
| 2) LGA Peer Review. | Progress against the Improvement Plan be considered in 12 month time. | Philip Witcherley/David Greenwood. | Corporate Overview and Scrutiny Committee recommendation from Thursday 28 September 2017. |
| 3) People Can. | Follow-on from LGA Peer Review, focusing on engaging with residents. | David Cawthray. | Corporate Overview and Scrutiny Committee recommendation from Thursday 28 September 2017. Was due to be considered on Thursday 19 April 2018, but meeting was cancelled. |
| 4) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt | |

Corporate O&S Committee
Scrutiny Lead: Mustansir Butt tel - 43 2574
Work Programme

| Agenda | Description | Report | Comments |
|--|---|--|---|
| Thursday, 11th October 2018 at City Hall, Bradford. | | | |
| Chair's briefing 19/09/2018. Report deadline 27/09/2018. | | | |
| 1) Industrial Services Update. | | Peter Keeley. | Request from members. Scheduled Thursday meeting for consideration on Thursday 19 April 2018 was cancelled. |
| 2) Bradford Councils Workforce Development Strategy 2015-2021. | 12 month progress report, to also include detailed information relating to the member development programme. | Tina Lafferty/Christopher Farquhar. | Corporate Overview & Scrutiny Committee recommendation from Thursday 26 October 2017. |
| 3) Risk Management across the Council. | | Mark St. Romaine. | Corporate Overview and Scrutiny Committee recommendation from Thursday 25 January 2018. |
| 4) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt. | |
| Thursday, 15th November 2018 at City Hall, Bradford. | | | |
| Chair's briefing 31/10/2018. Report deadline 01/11/2018. | | | |
| 1) Second Quarter Finance Position. | | Andrew Crookham/Andrew Cross. | |
| 2) Mid Performance Outturn Report. | | David Walmsley/Philip Witcherley. | |
| 3) Consultants Framework for Construction Related Professional Services. | £2m plus Procurement Contract. | Emma Prest/Emma Darby/Ben Middleton/Paul Egan. | Constitutional requirement. |
| 4) Principal Contracts Framework. | £2m plus procurement contract. | Emma Prest/Emma Darby/Ben Middleton/Paul Egan. | Constitutional requirement. |
| 5) Families First Programme. | A progress report be submitted in 12 months time. | Martyn Stenton. | Corporate Overview & Scrutiny recommendation from Wednesday 22 December 2017. |
| 6) Draft Poverty Strategy for the District. | Was due to be considered on Thursday 11 October 2018 - but now deferred. | Steve Hartley/Helen Johnston. | Corporate O&S recommendation from Thursday 25 January 2018 for this to be considered in June 2018. |
| 7) Council Tax. | | Martin Stubbs. | |

Corporate O&S Committee

Scrutiny Lead: Mustansir Butt tel - 43 2574

Work Programme

| Agenda | Description | Report | Comments |
|--|---|------------------------------------|---|
| Thursday, 15th November 2018 at City Hall, Bradford. Chair's briefing 31/10/2018. Report deadline 01/11/2018. 8) Business Rates. 9) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Martin Stubbs. Mustansir Butt. | |
| Thursday, 22nd November 2018 at City Hall, Bradford. 1) Managing Attendance Scrutiny Review. | Information gathering session. | Mustansir Butt. | |
| Thursday, 13th December 2018 at City Hall, Bradford. Chair's briefing 21/11/2018. Report deadline 29/11/2018. 1) Equality Objectives. | 12 month progress update. | Philip Witcherley/Kathryn Jones. | Corporate Overview and Scrutiny Committee recommendation from Thursday 26 October 2017. |
| 2) District Plan Progress Report. | Performance and Resourcing. | Philip Witcherley/Kathryn Jones. | Corporate Overview & Scrutiny Recommendation from Wednesday 20 December 2017. |
| 3) Safer Communities Plan and Quarter 1 Performance. | To be considered in June 2018. That a progress report on the Bradford District Safer and Stronger Communities Strategic Plan 2017-20 be considered in 12 months time, which includes outcomes and indicators. | Ian Day/Rebecca Trueman. | |
| 4) Stronger Communities Strategy. | | Ian Day. | Corporate Overview and Scrutiny recommendation from Thursday 22 March 2018. |
| 5) Overview and Scrutiny Annual Report. 6) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt. Mustansir Butt. | Constitutional requirement. |
| Thursday, 24th January 2019 at City Hall, Bradford. 1) Managing Attendance Scrutiny Review. | Information gathering session. | Mustansir Butt. | |

Corporate O&S Committee
Scrutiny Lead: Mustansir Butt tel - 43 2574
Work Programme

| Agenda | Description | Report | Comments |
|--|---|--|--|
| Thursday, 14th February 2019 at City Hall, Bradford. | | | |
| Chair's briefing 23/01/2019. Report deadline 31/01/2019. | | | |
| 1) Third Quarter Financial Position Statement. | To also include detailed information in relation to the financing of Childrens Social Care - Corporate Overview and Scrutiny Committee recommendation from Thursday 15 November 2018. | Andrew Crookham. | |
| 2) Period Poverty. | | Sarah Possingham. | Council resolution and then referral fro Health & Social Care O&S. |
| 3) Implementation of Universal Credit across the District. | To focus on the roll out of Universal Credit. | Martin Stubbs. | Corporate Overview & Scrutiny Recommendation from Wednesday 21 February 2018. |
| 4) Brexit. | | Phil Witcherley/Kevin Brain. | Council resolution from Tuesday 15 January 2019. |
| 5) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt. | |
| Tuesday, 19th February 2019 at City Hall, Bradford. | | | |
| 1) Managing Attendance Scrutiny Review. | Information gathering session. | Mustansir Butt. | |
| Thursday, 14th March 2019 at City Hall, Bradford. | | | |
| Chair's briefing 20/02/2019. Report deadline 28/02/2019. | | | |
| 1) The West Yorkshire Police and Crime Commissioner be invited to attend to discuss with members key safer communities issues. | | Mark Burns-Williamson. | Corporate Overview and Scrutiny Recommendation from Thursday 13 September 2018. |
| Thursday, 21st March 2019 at City Hall, Bradford. | | | |
| Chair's briefing 26/02/2019. Report deadline 07/03/2019. | | | |
| 1) Brexit Preparedness. | Verbal update. | Philip Witcherley. | Corporate Overview and Scrutiny Committee recommendation from Thursday 14 February 2019. |
| 2) Fourth Quarter Financial Position Statement. | | Andrew Crookham/Tom Caselton/Andrew Cross. | |

Corporate O&S Committee
 Scrutiny Lead: Mustansir Butt tel - 43 2574
Work Programme

| Agenda | Description | Report | Comments |
|---|--|---|--|
| Thursday, 21st March 2019 at City Hall, Bradford. | | | |
| Chair's briefing 26/02/2019. Report deadline 07/03/2019. | | | |
| 3) Updated Prevent Programme for the District. | To include details of the new programme. | Ian Day/Michael Churley. | Corporate Overview and Scrutiny recommendation from Thursday 22 March 2018. |
| 4) People Can. | Report should include details relating to People Can projects and activities, along with key outcomes for each project and activity. Also to cover how People Can activity is being co-ordinated across the Council; considering community development as part | Ian Day/Mahmood Mohammed. | Corporate Overview and Scrutiny Committee recommendation from Thursday 13 September 2018. |
| 5) Gambling. | | Tracy McLuckie/Ralph Saunders. | Corporate Overview and Scrutiny Recommendation from Thursday 11 October 2018. |
| 6) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt. | |
| Thursday, 11th April 2019 at City Hall, Bradford. | | | |
| Chair's briefing 20/03/2019. Report deadline 28/03/2019. | | | |
| 1) West Yorkshire Combined Services. | | Susan Betteridge. | Member request. |
| 2) Quarter 4 Finance Position Statement 2018-19. | | Andrew Crookham/Tome Casleton/Andrew Cross. | |
| 3) Detailed Scrutiny Scrutiny Review into the effectiveness of Bradford Council and its partners in tackling domestic violence across the District. | Draft Terms of Reference. | Mustansir Butt. | Corporate Overview & Scrutiny Committee recommendation from Thursday 18 December 2018. To begin this Scrutiny Review upon the completion of the commissioning process and on the completion of the hate crime scrutiny review. |

Corporate O&S Committee
Scrutiny Lead: Mustansir Butt tel - 43 2574
Work Programme

| Agenda | Description | Report | Comments |
|--|---|-----------------|--|
| Thursday, 11th April 2019 at City Hall, Bradford. | | | |
| Chair's briefing 20/03/2019. Report deadline 28/03/2019. | | | |
| 4) Detailed Scrutiny Review into the effectiveness of Brtadford Council and its partners in addressing hate crime across the District. | Draft Terms of Reference. | Mustansir Butt. | Corporate Overview & Scrutiny Committee recommendation from Thursday 13 December 2018. |
| 5) Resolution Tracking. | Monitoring the progress of recommendations made by Corporate Overview & Scrutiny. | Mustansir Butt. | |
| 6) Work Planning. | There is a need to regularly review the work programme, in order to prioritise and manage the work programme. | Mustansir Butt. | |